

Food service offs Stouffers

By James Moody

Director of Housing and Food Services H. Eugene Brammer, announced Friday that, as of July 1, 1974, Stouffers will no longer be managing MIT's dining operation.

The announcement that MIT would take full control of all food services after 16 years of management by Stouffers was made at a meeting of housemasters, Housing and Dining representatives and representatives from the Dean's Office and student government.

The decision is the result of a year of intensive study and review of the dining services by Brammer's office, which included an independent consultant's study conducted by Arthur Dana Associates of New York. The report covered operations techniques only, and made no mention of Stouffers.

This decision reflects an opinion voiced by Phillip Stoddard,

Vice-president for Operations, that "we live in flexible, innovative times" which provide "the incentive to manage these things ourselves." Another reason, given by Brammer, is that MIT is now a big operation, big enough to manage its own food services effectively.

Brammer hopes that this "total commitment by MIT" will result in better, more flexible, and more innovative service. He feels that MIT can be "more responsive" to the needs of its own community without the need for outside managerial services.

Stoddard noted that "most of the employees in the system are

ours," another reason to assume full control. It is often difficult for employees to work under two managers, as was the case under MIT and Stouffers. Stoddard also hopes this change will save MIT some money, since Stouffers currently collects 5% of incoming revenue as profit. Stouffers also used MIT as part of its management training program, a situation not particularly beneficial to MIT.

Brammer emphasized that the decision had nothing to do with the people, the company, or the quality of the food. It reflects a desire of MIT to make a stronger commitment to its food service, as well as a wish to be more

(Please turn to page 6)



Professor Hartley Rogers

Photo by David Relman

Rogers' new Associate Provost; will tackle academic projects

By Storm Kauffman

Professor of Mathematics Hartley Rogers has been appointed Associate Provost, effective February 1.

When questioned about the appointment, Rogers told *The Tech* that he could not describe his role at the present time. Most generally, he "will assist Professor Rosenblith in the general duties of the provost," Rogers continued. "Having an additional person in the office will permit the provost and myself to give additional attention to the matter of the development of educational programs."

The provost is the senior academic officer and has Institute-

wide responsibilities for academic programs in education and research. Additionally, the provost oversees the allocation of internal funds and the assignment of campus space. Rogers will be joining Provost Walter A. Rosenblith and Assistant to the Provost Louis Menand III and Joel Orlen in carrying out these duties.

Rosenblith was out-of-town, but *The Tech* questioned Menand on the re-creation of the intermediate position of Associate Provost. Rogers will have formal committee responsibilities on the Academic Council and a direct role with the Committee on Educational Policy (CEP) —

which Menand and Orlen do not have. Rogers' background with the CEP should be helpful in this area.

Menand did not know the reason for expansion of the Provost's Office, but he speculated that Rosenblith was hoping to improve the efficiency of the operation by spreading the load. He noted that a similar mechanism was used in 1969 when Paul Gray and Walter Rosenblith became Associate Provosts under then-Provost Jerome Wiesner. The Associate Provost position was vacated when all those individuals advanced following Howard Johnson's ascension to Chairman of the Corporation in 1971.

"MIT is extraordinary in its intellectual power and talent, and my conception of this administrative position is to try to support that resource," Rogers said.

He believes that his responsibilities in collaboration with Rosenblith will be three-fold: "1) To help in any way I can in making the educational programs as effective as possible. 2) To help research enterprises to be fruitful and effective. And 3) to make the careers of faculty and students personally satisfying."

(Please turn to page 2)

Nominations sought for Corporation reps

By Mike McNamee

Nominations for Representatives to the MIT Corporation from Recent Classes are now being solicited from young alumni by the MIT Alumni Association.

Letters are being mailed this week to all seniors, graduate students in their final year of study, and members of the classes of 1972 and 1973, asking them to suggest candidates from among their classmates for a position on the Corporation as a representative of the younger alumni.

The plan of electing young alumni to the Corporation was started four years ago, in an effort to "gain new ideas and perspective on life on the MIT campus," according to Ralph Davison '64, chairman of the Screening Committee. There are five Representatives from Recent Classes among the approximately 90 members of the Corporation; one is elected each year to serve a five-year term.

The nominations from the alumni and students will be screened by a committee consisting of the five youngest members of the Corporation to arrive at a final ballot of at least six candidates. The ballot will be sent to the recent alumni and graduating students, who will vote to elect one representative.

Screening Process

"The Corporation established these positions to get young blood into its processes," Davison told *The Tech*. "Therefore, we try to look for candi-

dates who have a unique contribution to make to the Corporation and MIT to name as finalists and put on the ballot."

The Screening Committee will meet in March. Davison explained, to consider the names that were nominated by the alumni and graduating students. "The data we use in considering these people is a really mixed bag," he said. "We will talk to professors, advisors, housemasters, friends, so we can get a feeling for what sort of candidates we are dealing with."

The criteria for selection of the final ballot "is hard to pin down," Davison said. Nominees are those who "give us a feeling that they have an abiding interest in, and can make a real contribution to MIT. There are many problems in defining the measures to be used in profiling the nominees," Davison continued. "How can you compare a person who was in student government to one who did community work in Cambridge? We have to work with questions like this."

Participation Declining

Alumni Association officers are upset at what they see as declining support and participation in the process of selecting recent-class representatives. "When this first started, it received a lot of attention, and people were interested," said Richard A. Knight, who, as the Association's Secretary, is responsible for administering the elections. "Now, the number of

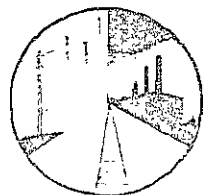
(Please turn to page 2)

MIT ok in fuel crisis

By Bert Halstead

According to the most recent information available, MIT is coping well with the energy crisis. Unlike many New England colleges and universities which have simply closed down in the face of the shortage, MIT is likely to remain open and operating nearly normally for the rest of the winter.

As of last week, MIT's oil tanks were full to their capacity of 360,000 gallons, about enough reserve to last ten days or two weeks. According to Superintendent of Utilities (Physical Plant) Thomas E. Shepherd, MIT is now running at our "allocation level," which, for January, is 75% of last year's oil supply. This means that the Institute is using exactly as much fuel as is being delivered, so the outlook is good.



Energy and MIT

These measures are familiar to almost everybody by now. Basically, heating in the academic and research buildings has been reduced, especially in corridors and especially at night. Excess ventilation in the buildings is being limited, and many fans are being turned off at night and on weekends. The campaign to curtail unnecessary use of electricity is being continued and intensified.

Shepherd estimated that consumption can ultimately be cut 25% to 30% by extending the present measures. The next step, which is, however, regarded as fairly serious, would be to partially cut off hot water to academic buildings. It could not be completely cut off because it is necessary to have hot water anywhere glassware is being washed.

It is also possible that unnecessary use of ventilating hoods could be curtailed to some extent.

Beyond these measures, one of the few other possibilities is a total shutdown of the academic buildings. Aside from the obvious damage this would do to many ongoing research projects, even a total shutdown would cut fuel consumption only in half. Though buildings need not be heated to habitable temperatures

(Please turn to page 2)



SNOW! See story and pictures, back page.

Three named to Edgerton chairs Rogers' role: assist in duties of provost

By Jules Mollere

In a move intended to make funded chairs more accessible to younger faculty members, the first three recipients of the Esther and Harold E. Edgerton Assistant Professorships were recently announced.

Provost Walter A. Rosenblith named Assistant Professors Michael D. Schroeder and Timothy L. Johnson, both in Electrical Engineering, and James H. Williams Jr., Mechanical Engineering to two-year terms as Edgerton Assistant Professors. This professorship was established last February "to provide new horizons in research and career development for younger faculty members and to allow them to involve undergraduate students directly in their research."

Schroeder said that his first reaction to the announcement was one of surprise as he was unaware that he was under consideration for the appointment. "It's a new program," Schroeder remarked, "and I didn't even know it existed until the department head told me that I had been chosen."

Except for involving more undergraduates in his programs, Schroeder said that he intends to "sit on" his share of funds from the professorship.

"Right now I'm involved in a project which has sufficient funds. But with research as it is now, that can't last for long and I want to have some of this

money around when I need it."

Schroeder received his BA in Mathematics from Washington State University in 1967, his SM in electrical engineering and EE degree from MIT in 1969 and his Ph.D. in computer science here in 1972. Since then he has participated in the Multics system of Project MAC and was the primary designer of its hardware protection mechanism.

As an MIT cooperative student (Course VI-A) at Honeywell, Inc., Johnson became interested in decision and control systems. Since then he has served as an advisor to MIT students at Digital Equipment Corporation and as a consultant to the Boston Veterans Administration Hospital in the area of clinical neurophysiology and to the Charles Stark Draper Laboratories in electrocardiography.

Johnson and his students are currently working on such problems as creating dynamic models for biological membranes and electrodes, attitude stabilization

and control of flexible aircraft and the human control system.

Johnson received an SB in economics, another SB and an SM in electrical engineering in 1969 and a Ph.D. in 1972, all from MIT.

According to Williams, his appointment as one of the three Edgerton Assistant Professors will provide him with the funds he needs to continue his present work, some of which includes "studying the dynamics of isolated structures under seismic excitation" and "monitoring elastic stress states by acoustic emissions."

Williams received his SB and SM in mechanical engineering from MIT in 1968 and 1969 and his Ph.D. from Trinity College, Cambridge, England in 1970. Since then he has been appointed duPont Assistant Professor of Mechanical Engineering and received the Everett Moore Baker Award for Outstanding Undergraduate Teaching last May.

Storage tanks full

(Continued from page 1)

if no one is to use them, they must still be heated in order to ensure that water pipes do not freeze and to prevent other permanent damage.

In order to help ward off this eventuality, Shepherd, Professor of Mechanical Engineering Leon Glicksman, and several others set up an IAP activity (number 176b, "Energy Conservation") "to identify and implement innovative energy conservation methods" on the MIT physical plant and at nearby commercial establishments. Both Glicksman and Shepherd stressed that many

more students are wanted and needed for the project, which is not restricted to IAP but may continue into next term if desired.

Shepherd said there are "many things we have to learn" about the way critical buildings are being operated. Before energy consumption can be cut much more, it is necessary to find out what projects are really happening where, and how specific energy saving measures might affect them. Emphasizing that he sees this as a first-rate opportunity "to get into some real, practical engineering," he repeated his plug for more students.

(Continued from page 1)

Beyond these objectives, Rogers admitted uncertainty. He has yet to meet with the staff to outline his duties and stated "I don't know the details of the present provost duties. I feel I have a lot to learn."

Questioned about his reign as Chairman of the Faculty (1971-1973), Rogers noted that it had familiarized him with Institute operations and with administration of academic problems. He said that he had enjoyed being faculty chairman and that he had learned a lot. Also, he believes that the position [he was succeeded last year by Professor of Nuclear Engineering Elias Gyftopoulos] has more responsibility associated with it than is usually recognized.

He continued, "Most of my input was as Chairman of the Committee on Educational Policy, and its importance is that ideas come by and from and through the faculty." The CEP provided an opportunity for debate on issues of the sort with which he will be concerned as Associate Provost.

As to his continuing position in Mathematics, Rogers will be teaching 18.05 (Introduction to Probability and Statistics). He had not gotten much chance to

teach while faculty chairman and indicated that he was "looking forward to it." He plans to maintain some contact in his field of mathematical logic and has a number of things in mind, but he recognizes that his new post will place a significant demand on his time.

Corporation Elections

(Continued from page 1)

nominations is declining, as well as the number of people voting." Davison agreed that participation in the elections is on the decline, but added that he felt it was part of a trend: "Participation in all alumni affairs is down... there hasn't really been anything exciting going on on campuses in the last few years."

Neither Knight nor Davison could offer an explanation for the decline, but they stated that they hoped to overcome it by making the format of the ballots more interesting, and allowing the candidates more room to state their views and positions on issues. "People don't seem to perceive this as an opportunity to affect the running of the Institute and its policies," Davison said. "But it is."

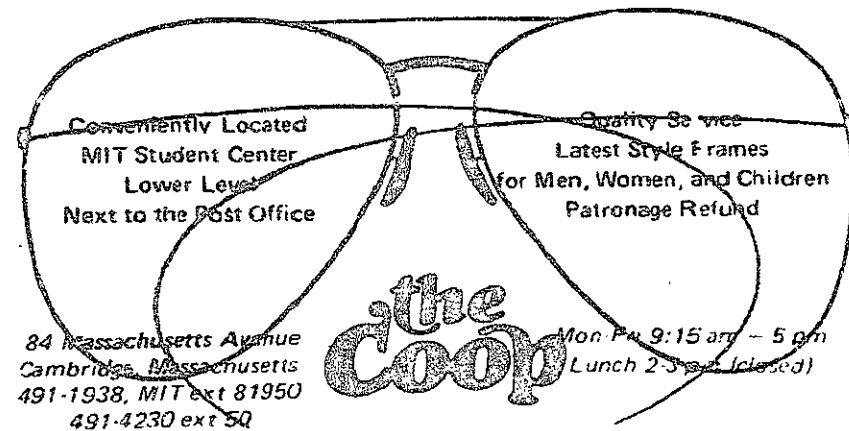
NOTES

* IAP Party this Saturday, at 8:30pm in Lobdell dining hall of the Student Center sponsored by the SCC and the UA, all the beer you can drink, dancing to music of Genesee, great people, and a fine evening all for only \$.25 a person. Come, you will be missing out on a good thing if you don't.

* Pot Luck Coffeehouse is open Fridays during IAP; Free coffee, cider, and donuts. Good entertainment (Its FREE too). 8:30-11:00pm, Mezzanine Lounge, Student Center. Jan 18 - Medieval Music Consort

* On Sunday, Jan 20, there will be a meeting of the Association of Student Activities. This will be to decide on the organization and policy of the association and to discuss space, recognition and other important issues. All activity presidents and members are encouraged to attend. The meeting will be at 2pm in room 407 of the Student Center.

Tech Coop Optical



Food prices going up? Too much mercury in your tuna?
We're selling

SUPPER FOR \$1.75

Right on campus!

Kosher Kitchen has a new food supplier who likes to lose money: BIG Kosher meals, normally \$2.25, are only \$1.75 January 14 through 25 only as an introduction to new plateaus of Kosher culinary art. It's as close as you'll get to Champagne and Roast Duck for the price.

Order at least 2 days in advance at the Hillel Office, x3-2982.

Technology and Culture Seminars

Lecture Hall 1-190

5:15 pm

PICTURING, MODELING, AND REPRESENTING:

SCIENCE AND ART AS MODES OF COGNITIVE PRAXIS

Professor Marx W. Wartofsky, Chairman of the Philosophy Department, Boston University

Tuesday, January 22nd: The Imaginary and the Real: Models and Theories in Science as Modes of Action.

Tuesday, January 28th: The Possible Worlds of Art: Deviant Perspectives and How to Get Away with Them.

RESPONDENTS: STANFORD ANDERSON, Architecture, M.I.T.
RICHARD M. HELD, Psychology, M.I.T.
BARBARA HERMAN, Philosophy, M.I.T.
JEROME Y. LETTVIN, Biology and Electrical Engineering, M.I.T.

Co-Sponsored by The Philosophy, Architecture, and Physics Departments

SUPREME COURT OF THE
STATE OF NEW YORK
COUNTY OF NEW YORK

STATE OF NEW YORK,

Plaintiff,

Index No. 40529 71

against

THE ABORTION INFORMATION
AGENCY, INC., JOHN A. SETTLE
JR. and SHARON C. PETERS,

NOTICE

Defendants

Pursuant to Article 11 of the Business
Corporation Law and Sec 63, Subd. 12
of the Executive Law

Notice is hereby given by the undersigned,
BERNARD BIENSTOCK, that he has been duly ap-
pointed Permanent Receiver of the property of the
corporate defendant, and has duly qualified as such and
entered upon the performance of his duties, and that,
pursuant to Sec. 1207 of the Business Corporation Law,
said Receiver requires

All creditors and claimants including any with
unliquidated or contingent claims and any with whom
the corporation has unfulfilled contracts to present their
claims to said Receiver in writing and in detail at the
office of his attorney, MORTIMER M. ROTHSTEIN,
located at 475 Park Avenue South, New York, New
York 10016 by the 15th day of May, 1974.

Dated: November 5, 1973

BERNARD BIENSTOCK
Receiver of the Property of
THE ABORTION INFORMATION AGENCY, INC.

MORTIMER M. ROTHSTEIN
Attorney for BERNARD BIENSTOCK, Receiver
475 Park Avenue South
New York, N.Y. 10016

Independent Activities Period 1974

By Barb Moore

Although this is the fourth year that MIT has offered the Independent Activities Period, this is the first time that IAP has been a permanent part of the calendar.

The number of courses offered this year has increased from the total last year, from 456 to 508 independent offerings. This increase was unexpected; moreover, a drop was feared due to the fact that the novelty of IAP must have worn off in its three previous years. However, IAP seems to be becoming more popular with them.

Joel Orlen, Assistant to the Provost, called this tendency "grass roots" interest, in that no one is "twisting anyone's arm" to offer courses and seminars. The students and faculty who offer the courses, do so from their own interest and ideas. This is unlike the term, when professors must offer certain courses in the best interest of their own jobs.

There is also strong interest shown on the part of the students, 75% to 80% of the students body usually returns for IAP, and this year promises to have a similar turn-out. "It is intended to be a relaxed, fallow time, for rest or relaxation or hard work," noted Orlen.

This is also the first year that hard work can be rewarded by a letter grade. Those students who wish to use this time for a regularly offered academic course, for credit, can now take the course in its condensed form for a grade. This is a change which has been adopted since IAP was made permanent.

Orlen hopes that this policy will not affect the atmosphere of IAP; however, he feels that students should not be limited in what they do. "If 18.02 is what the student wants to do, he should be able to do it," stated Orlen. "It is a break in the pace, however the student wishes to use it."

One thing most students don't know is how IAP is organized each year. There is a co-ordinating committee which meets at the beginning of the year to start planning. Then the "key group", as Orlen describes it, is developed to formalize ideas. This planning group has

two student members this year, and is interested in more student input. As Orlen admits, he rarely gets the opportunity to attend most of the seminars and maybe knows less than many students.

One of the more unusual listings in this year's guide was the elevator hacking (beginner's) course offered in the first guide, but cancelled in the final edition. Orlen explained that the Safety Office and the operators of the campus elevators found out about the course, and were not very pleased with the idea. They worried that someone might be hurt in an accident

involving a hacked elevator, as perhaps was the case of a student of the University of Massachusetts who was recently killed in an elevator accident.

Another concern of the Safety Office was the mysterious disappearance of the circuitry diagrams from many of the elevators on campus soon after the course was announced. The diagrams are used when maintenance is needed on an elevator, to assist the repairman.

The Safety Office had a conversation with the co-ordinator of the event, and it was voluntarily cancelled.



UNUSUAL ACTIVITIES

Can you imagine 100 people learning to mix approximately 130 drinks each, and then trying them out on each other for a final exam? This is the basic plan for the IAP course on bartending offered by Ken Isaacson.

The final exam involves each person acting as the bartender for the next, who of course, consumes the drink in order to test the bartender. The drinker then makes the drink for the next person, until the drinks have been around the room several times. As Isaacson described the purpose of the course, "Drinking is good for you!"

Remember when King Kong climbed the Empire State Building? If you thought that was impressive, watch for the giant yoyo that one IAP group is designing. James Williams, Assistant Professor of Mechanical Engineering, and his group of approximately 20 students, plan to build the world's largest yoyo. The release point will be the roof of the Green Building, and the cord will extend nearly to the ground. Williams says that the group "is still in the designing stage, but it is moving." The group must design the cord, disk and support structure to be used for the yoyo.

The Historic OLD VILNA SHUL
16 Phillips St., Beacon Hill, Boston
invites the Jewish students to our Traditional Orthodox Services.
FRIDAY: Sundown SABBATH: 9 am
followed by a delicious Kiddush

INTERACTIVE LECTURES

COSMOLOGY

HEAT AND SPIN IN THE UNIVERSE
by Prof. Philip Morrison, MIT

IMPLICATIONS OF THE APOLLO 11 LUNAR MATERIAL
by Dr. John A. Wood, Smithsonian Observatory

SYMBIOTIC THEORY OF THE ORIGIN OF HIGHER CELLS
by Prof. Lynn Margulis, Boston University

EXPERIMENTS ON THE ORIGIN OF LIFE

CHANCES FOR EXTRATERRESTRIAL INTELLIGENCE
by Prof. Carl Sagan, Cornell

LEAF INSECTS, BIRDS, AND HUMAN COLOR VISION

A VIEW ON THE FUNCTION OF A NEURON
by Prof. Jerome Lettvin, MIT

CONTINENTAL DRIFT AND PLATE TECTONICS
by Prof. Raymond Siever, Harvard University

Students who are curious about the topics above are invited to use an experimental system that offers the opportunity, through recordings, to learn directly from these people. The lectures are unique in that they permit alternating at will between the main discussion and a great many answers to interesting questions. The speaker's voice is accompanied by his own sketches which evolve on a sketchpad unit. The overall feeling is surprisingly personal and responsive.

If you would like to try the system, please call 864-6000, ext. 2800, or write a short note to Stewart Wilson, Polaroid, 740 Main St., Cambridge (near MIT), mentioning when you might be free and how you can be reached.



Photos by David Green

\$1.00

will bring a fresh, hot
cheese pizza to your door
FAST
(reg. \$1.35)

Gershman's Pizza Express
876-2882



We're the ones with **FREE** delivery

SUNDAY THROUGH THURSDAY

buck off

For Each Adult Member of Your Party

PITCHER OF BEER

PLUS ALL THE SALAD YOU CAN MAKE PLUS

Lusciously Tender STEAK

with French Fries

ALL FOR JUST

\$2.95

Regularly \$3.95

Cash Purchases Only

WITH THIS AD

EMERSONS, Ltd.

FRAMINGHAM, MASS. 879-5102

1280 Worcester Rd. (Rt. 9)

PEABODY, MASS. Rts. 1 & 128 N. 535-0570

NEWTON, MASS. 965-3530

1124 Beacon St. at 4 Corners

LAWRENCE, MASS. 687-1191

75 Winthrop Ave. (Rt. 114)

E. PROVIDENCE, R.I. 434-6660

1940 Pawtucket Ave. (Rt. 44 & 114A)

Not Good with Any Other Promotion

This Offer Supersedes All Other Advertising

Emersons Ltd. 1973

classified advertising

Experienced Technical Typist

Wanted, full or part time in our Central Sq. office, to type technical articles from draft and dictation. Work at home also available if you have carbon ribbon selectric. Experience with Greek, technical, math symbols a must. Flexible hours, including evenings and week-ends. Call Bill Mills at 864-3900.

20% - 50% OFF ON ALL STEREO EQUIPMENT. Stereo Components, Compacts, and TV's, All new, in factory sealed cartons. 100% guaranteed. All major brands available. Call Mike anytime 891-6871.

I've been typing Masters and Ph.D's

Full Time
for 4 years (and still love it!) I'd be happy to help you. (IBM Correcting Selectric) 894-3406 (Weston).

Editorial staff needed for struggling campus newspaper. Experience undesirable. Long hours, no pay, few benefits, great personal reward. Single persons and those without close relatives only need apply. Contact Barb at x3-1541. Nights and week-ends only.

Dining — The proof is in the pudding

By Storm Kauffman

The assumption by the Institute of managerial control of dining operations on 1 July 1974 is a golden opportunity. The major reorganization which will necessarily follow is the chance to work on the many inadequacies of the system.

The complaints are many. Students gripe about inedible or unsavory food, limited selections, rising prices, and poor service (especially from their fellow students behind the counters). Dining service officials point to increasing financial difficulties as a situation requiring some sort of restructuring of the system.

As the decision to dump Stouffers comes on the heels of the completion of the consulting study undertaken by Dana and Associates (which, Dining Service officials stress, did not call for a change in management), I would hope that the move is being made with an eye to solving these problems. At the time the study was announced, H. Eugene Brammer, Director of Housing and Dining, stated that financial problems and hopes of assuring food quality were the motivations. The change-over is an ideal time to begin institution of some of the Dana recommendations. However, it is likely that in the initial months of the switch — which, fortunately for most students, occurs in midsummer — there will be more problems raised than are solved.

This last summer, the Committee on Student Environment (CSE) also released some recommendations on the dining system. At the time, the CSE report noted "The objectives of the dining system appear to be is no necessary order of priority: to provide a suitable social setting for students and other members of the community; to provide adequate nutrition of members of the community; to provide certain standards of service; and to achieve these objectives as economically as possible."

While the nutrition aspect must be considered the most important, all others are equally and not much less vital. With a little effort, a student can easily provide adequate nutrition for himself, but he may miss the social atmosphere of a dining hall. My personal opinion as to standards of service is unprintable. Suffice to say that I feel that this is the area in which there is the most room for improvement. On the other hand, I feel that the Dining Service has done an admirable job of maintaining reasonable prices on their quick-service foods (hamburgers and sandwiches), though I am not sure that I could afford to eat their nutritionally balanced entree-meals. Those prices, and that of the commons contract (which Brammer has explained as the result of the small number of people on commons), do seem somewhat steep — especially if one is in the habit of skipping breakfast or avoiding gluttony.

Forseeable problems in the MIT assumption of control include the loss of Stouffers' buying power and food expertise (menu development was included in their responsibility). Of course, old menus can always be revived, but that is not the way to encourage students to the fact that Stouffers' bought many of their supplies locally, and the possibility of joining a co-op with other colleges and thus saving money, means that students probably won't be paying a lot more, either.

The Dining Service is a resource of the MIT community, let's hope the new management doesn't blow their chance to make the dining halls a satisfying and economical place to eat.

UA: A look at past accomplishments

By Derrick Vlad

Anyone peeking into the Undergraduate Association offices on almost any afternoon will find a flurry of activity. Phones ringing, people whizzing by, and heated discussions are all a familiar sight to the seasoned observer. And IAP is no exception. In fact, business is better than ever.

We have had to put off some of our most important projects until IAP because work on those which we were involved in during the first term occupied so much of our time, and we finally had to succumb to academic pursuits.

At the beginning of our term in office, we stated that this would be a year of transition; a year of introspection and reorganization. From the start, that's exactly what it has been. The Secretariat, which previously had consisted mainly of the Secretary-General, who took minutes at General Assembly meetings, ran the Christmas Convocation and the UA elections, has been greatly expanded. Stephen Shagoury, our Secretary-General, now presides over four separate divisions. The Elections and Constitution Division under Russ Johnson has been given a charge to review the existing UA constitution, and lay the groundwork for some fundamental changes that are yet to come. The many outdated clauses and restrictions have to be closely scrutinized and even eliminated, in order to emerge with a more flexible document. The Publicity Division, under Charlie Shooshan, has responsibility for the upkeep of the bulletin boards and kiosks in the main buildings that have not been granted to specific activities. In addition, it provides the manpower and the know-how needed to publicize the events which are sponsored in full or in part by the UA. The Social Division is run in close conjunction with the Student Center Committee, and Doug Fried, its head, is also a member of the latter. A couple of upcoming events will be run jointly by the UA and the SCC, namely the IAP party this coming Saturday in Lobdell, as well as this year's answer to the Sha-Na-Na concert of last year. The Administrative Division, run personally by the Secretary-General, takes care of meeting minutes, both taking and distributing them, upkeeping files and mailing lists, and liaison with the UA secretary.

Voter registration was run again this year. Dave Sullivan, who was instrumental in organizing last year's successful sessions, helped put together this year's. The turnout was light, this not being an election year, but the problems with the Cambridge Election Commission were still there, and a representative from the Cambridge District Attorney's office was present to investigate the numerous claims of discrimination on the basis of occupation — namely that of being a student (particularly undergraduate).

Thanks to the efforts of Mike Kozinetz, a member of our Executive Committee, a questionnaire was distributed at the beginning of last term, to provide us with a feel for what notions people held with regard to the UA, and what they thought it should be doing. Although the response was not overwhelming, a wide spectrum of ideas was suggested. A good many of these had to do with social events of one kind or another. Accordingly, plans were made to throw a fall concert, and preliminary arrangements were made to procure the James Montgomery Blues Band. This was before they came out with their latest album, however, and their popularity has since increased somewhat. It was not certain that such a concert would not lose a considerable sum of money, in view of the ticket prices that would have to be charged, and the number of people that

would have to attend for this not to be so. In addition, the Student Center Committee had already finalized plans for a series of "mini-concerts", which seemed to fill the same void we were considering.

A lecture series was run, however. The "Unsolved Mysteries of the World," as the series was entitled, was co-sponsored with the Lecture Series Committee, and was well publicized and well received. The series, which so far has included lectures on Dracula, the Loch Ness Monster, the Kennedy assassination (sponsored solely by LSC) and the Bermuda Triangle, is not yet over, and preliminary discussions are now underway to add one or two more to the group.

We were approached last spring by a couple of the Alpha Phi Omega people who had been involved in running Open House two years ago. Traditionally, this had been a UA project, but at that time it was run by APO, who no longer wished to have administrative responsibility for it. It was through Peter Beaman, another member of our Executive Committee, that we found Bob Kenley who had previously been interested in running a Parents' Weekend, but instead was convinced to take over Open House for us. Now Open House occurs once every two years, and essentially promotes the activities at MIT to the outside world. Elaborate exhibits are prepared by many of the academic departments, and tours are conducted throughout the Institute's main buildings. Extensive planning, co-ordination, financing, and publicity are required. The staff that Bob Kenley has assembled has managed to overcome most of these obstacles, and Open House 1974 is set for Saturday, April 13th.

A new "Grievance Committee" was formed sometime in the middle of the term, and is headed by Jim Moody. Based on the idea of the "student ombudsman" operating at several colleges around the country, its purpose is to take and hear student complaints about almost anything that has to do with the Institute, but more specifically about aspects of student life, and to subsequently follow up on them in an effort to see them through to the student's satisfaction. Jim is currently preparing a letter explaining the Committee in more detail, which will hopefully be distributed to all undergraduates toward the beginning of this coming term.

Several fraternity people had complained to us last spring about the loss of the tutor program within the fraternities. It seems that due to budget cuts imposed on the Dean's Office last year, the fraternity tutor program had to be ceased. We tried looking into the problems inherent in the program and talked to Dean Browning and members of the Interfraternity Conference in an effort to solve them. A letter was sent to the fraternity presidents and enough response was received to be able to talk about a "pilot program" which could be tried experimentally once its guidelines are worked out. This, too, will hopefully take place during IAP.

Perhaps the single most worthwhile accomplishment this year will be to put in motion the organization which will eventually replace the General Assembly. We have been discussing the idea for most of this past term, have come a long way from where we started, but have much work ahead before such a goal is reached. We were proposing to form a group that would bring together both the living groups, in terms of the IFC, the Dormitory Council, and the Non-Resident Student Association and the so-called "implementors" — i.e., the student government (UA) groups and certain activities whose functions promote flow of information, and co-operation between

these groups. The hope was that the living groups could express their needs, and the opinions and desires of their people, to those groups who might have the resources to help them. On the other hand, it would provide the "implementors" with a sounding board for the programs that they planned, along with input to discover which programs they most needed to plan.

With this idea in mind, we organized a trip to Talbot House, MIT's Vermont retreat house, to take a group of people away for a weekend, to talk only about their possibilities and implications. This group consisted of those people who had been most helpful in coming up with these ideas, along with a sampling of those who we felt would be most likely to become a part of this group, which we called the "Executive Council."

The results of the conference were very encouraging, as we emerged with a feeling for the basic structure for such an organization, as well as for its goals, but, more importantly, with the knowledge that we had worked together to arrive at such a point. Hopefully, what evolved can be more fully explained in a future article, but as we look back on it we realize that there are yet many questions left unsettled, and many problems to face. We hope now to assemble the group upon which we tentatively decided so as to meet some of these challenges and get on track before the term starts. This does not leave us too much time.

But in addition to this, there are several other projects which we have been planning, and which are getting underway during IAP. As was mentioned before, we are preparing for a follow-up to last year's "Spring Weekend", and are making preliminary arrangements for a concert sometime in April. Steve Wallman of the Student Center Committee is working with us on this, as is Jim Moody. Marty Davidoff, the third member of our Executive Committee, will be working on the publicity campaign for Open House.

Lastly, we shall be working on some ideas which we have been discussing for a long time, but haven't had the time to translate into actions. We hope to make contact with and communicate with those students who serve on student-faculty committees. Lee Allen, the UA's Vice-President, is currently looking for some people to help make these contacts, and to talk periodically with these committee members, not only to find out what they are discussing, but also in what ways we could support and aid them — in many cases, committee members are never heard from again after they have received their appointments from the UA's Nominations Committee. The reports of their progress will then be used by Curtis Reeves and Dorie Zimmerman, who will be working to make people aware of their existence (as well as ours and that of the other branches of the UA — NomComm, SCEP, ASA, Finboard — upon which we haven't touched).

This has been a bird's-eye view of what has happened in the Undergraduate Association through the last term. There are unfortunately several issues that have not received the attention they deserve, and there are people who have worked hard but whose names were left unmentioned. But at least now you'll know why the phones are ringing, why people are scurrying, and why arguments are still going on well into the night in Rooms 401-405 of the Student Center.

THE WIZARD OF ID

by Brant Parker and Johnny Hart



The Wizard of Id appears daily and Sunday in the Boston Globe

Continuous News Service

The Tech

Since 1881

Vol. XCIII, No. 56 January 15, 1974

David Tenenbaum '74: Chairman
Paul Schindler '74: Editor-in-chief
Norman Sandler '75: Executive Editor
Storm Kauffman '75: Managing Editor
Stephen Shagoury '76: Business Manager

Second Class postage paid at Boston, Massachusetts. The Tech is published twice a week during the college year, except during college vacations, and once during the first week in August, by The Tech Room W20-483, MIT Student Center, 84 Massachusetts Avenue, Cambridge, Massachusetts, 02139. Telephone: Area Code 617, 253-1541. United States Mail subscription rates: \$5.00 for one year, \$9.00 for two years.

McGovern — a campaign

All the way . . .

Right from the Start

By Gary Warren Hart

NYT/Quadrangle, \$7.95, 330pp.

By Paul Schindler

When George McGovern announced his candidacy for the presidency a year early, in January, 1971, most people thought he was crazy. One who disagreed was Gary Hart, a former Denver lawyer who, although he was a political unknown, joined the McGovern campaign in the beginning and eventually managed it.

Hart thus wrote his post-mortem book from a unique perspective: it contains everything that you always wanted to know about the McGovern campaign, but were afraid to ask. Unfortunately, Hart's style is not as good as his vantage-point; the book is slow reading, and gives the reader the feeling that he is watching the game-film after the home team lost the big game.

The book reads as though it was written from a journal, and suffers from the major fault of writing in journals — everything looks like a turning point. Little, if any, perspective seems to have been applied to the incidents involved, and instead of being swept along on a wave of history, the reader is drowned in a sea of trivia.

The book certainly has some historical merit; it contains Hart's recollections of the very early, bleak days (George Who?), through the *Time* and *Newsweek* cover stories on the frontrunner Muskie, to New Hampshire, Florida, Wisconsin and Cali-

fornia — material doubtless of interest to historians. The parts of the book that are at all interesting to read may be so because the topic can't be killed, even by Hart. The great controversies of the California primary, the convention credentials fight, and the Eagleton affair, are all sections that are enjoyable to read.

The few parts that are enjoyable, however, are dragged down by Hart's repetition of how Frank Mankiewicz kept trying to get the post of campaign manager, and other inter-

A Christian Man

Goodbye, Mr. Christian

By Richard Dougherty

Doubleday, \$7.95, 263 pp.

By Michael McNamee

The practice of behind-the-scene reporting of Presidential campaigns was probably started in 1960 by Theodore White, when he wrote the first of his famous *The Making of the President* books; but no campaign in history has had as much of this sort of treatment as the ill-fated

joined McGovern as a press secretary (and, according to the cover notes, closest companion) in the fall of 1971, has written what I think is one of the most readable of these campaign chronicles: *Goodbye, Mr. Christian*. The book is subtitled "A Personal Account of McGovern's Rise and Fall," and, for the most part, it is just that. Dougherty's book is short in political theorizing and long on philosophy about McGovern, about America, about politics, and, throughout it all, about Dougherty.

The tone of the book is more than a little autobiographical. Dougherty describes himself and his friends early in the book as liberals: "We are romantic rem-

Mankiewicz, Gary Hart, and the other aides that tied their own aims and ambitions to the Senator's campaign; and his own motives are discussed with striking candor, as, for example, when he discusses why he wanted to work for George McGovern:

"I wanted to be touched by the brush of history. I wanted to be a close advisor to a President McGovern . . . I wanted, if not fame then celebrity, if not my picture on the cover of *Time* or *Newsweek* then a nice fat sidebar in the front of the magazine."

Dougherty's book is most valuable for the insight that it gives on "the most decent man in the US Senate" — George McGovern. Although there is little statement of the relations that Dougherty had with the candidate (even though the jacket notes that Dougherty was McGovern's "closest companion," the author has a lot to say about McGovern — his dreams, his hopes, his visions for his country.

Dougherty's book is interesting and readable; it is a good account of the campaign, but makes no claims to being exhaustive. Dougherty's own observations on the state of our country and McGovern's candidacy — which I have hardly touched upon here — alone justify reading it. It's a good book.

The Tech Review of Books

nal struggles in the campaign party. In describing these situations, Hart does (inadvertently, it seems) shed some light on the nature of the McGovern system of delegation of authority, and on the question of the candidate's decisiveness; but this light is feeble, since McGovern's stock reaction to staff disputes was to say "You boys work it out yourselves."

We all know that if Watergate had been disclosed in its full glory prior to the elections, that, according to Gallup polls, the most decent man in the US Senate would now be president. But the game is over, and George's team lost. Reading Hart's book, which is admittedly a good game-film, won't give much aid to future candidates.

McGovern effort in 1972. It seems like every member of Senator McGovern's campaign staff felt compelled to chronicle his experiences in the campaign, and give his views on the reasons for the resounding defeat the South Dakota Democrat suffered at the hands of Nixon.

Richard Dougherty, who

nants of the Depression and the New Deal — snobbish, but liberal in our politics; given to tongue-in-cheek nostalgia." His personal struggles in deciding whether or not to start with the campaign; his efforts to communicate with the candidate through a maze of egos and personalities that surrounded McGovern — Frank

Nixon — an administration Scandals and Policies

Watergate: The Full Inside Story

By Lewis Chester, Cal McCrystal, Stephen Aris and William Shawcross.

Ballantine Books, \$1.50 (paperback), 267pp.

What Nixon is Doing to Us

Edited by Alan Gartner, Colin Greer and Frank Riessman

Harrow Books, \$1.50 (paperback), 258pp.

By Michael McNamee

Not being one who enjoys stating the obvious, I'll try not to dwell on the reasons that books about Richard Nixon's policies and scandals, especially books of a critical nature, are in vogue right now. The publishing industry being as profit-oriented as any other right-thinking American business, it shouldn't be too surprising to see a rash of "instant books" dealing with the problems of the current Administration. What is surprising is to find such good ones.

Watergate, written by a team of reporters from the London *Sunday Times*, comes very close to fulfilling the claim made by its title: *The Full Inside Story*. Using the evidence gathered by the many investigations that have worked on the Watergate affair and related White House horrors, the authors have put together a very readable book that sketches out the details of the schemes and intrigues that went on under Mr. Nixon and his staff.

The book is clearly aimed at a mass audience: aside from some explanations of the mood of the American public and of Mr. Nixon's brand of politics in the first few chapters, and a summary wrapup in the last, it is not

concerned with the civil-liberties issues or the wide-spread implications of the Watergate affair. There is also a somewhat irritating lack of attribution and cross-referencing; I noticed only one place where the authors referred to conflicting testimony and compared the statements of two witnesses to show the conflicts that grew between various White House staffers when the scandal started to break.

But these complaints will probably mean little to the audience that the book is aimed at: all those people who, like me, didn't read the transcripts of testimony every day, who could only vague track of all the bugers and bagmen and conspirators and so on, and who could use a good summary of all the Watergate information that had been uncovered up until September of 1973, when the book was published. It also has an impact that is good if you still have any die-hard Nixon supporters around — having all this evidence and data in one place makes some powerful arguments against our President's innocence.

The other book of this pair, *What Nixon is Doing to Us*, is very different in approach and style from *Watergate*; but its impact is, if anything, even greater and more appalling than that of the *Times* book. *What Nixon is Doing* is a collection of essays dealing with the Nixon Administration's programs in areas such as welfare, tax reform, education, the courts, and even Nixon's proudest accomplishment, his foreign policy.

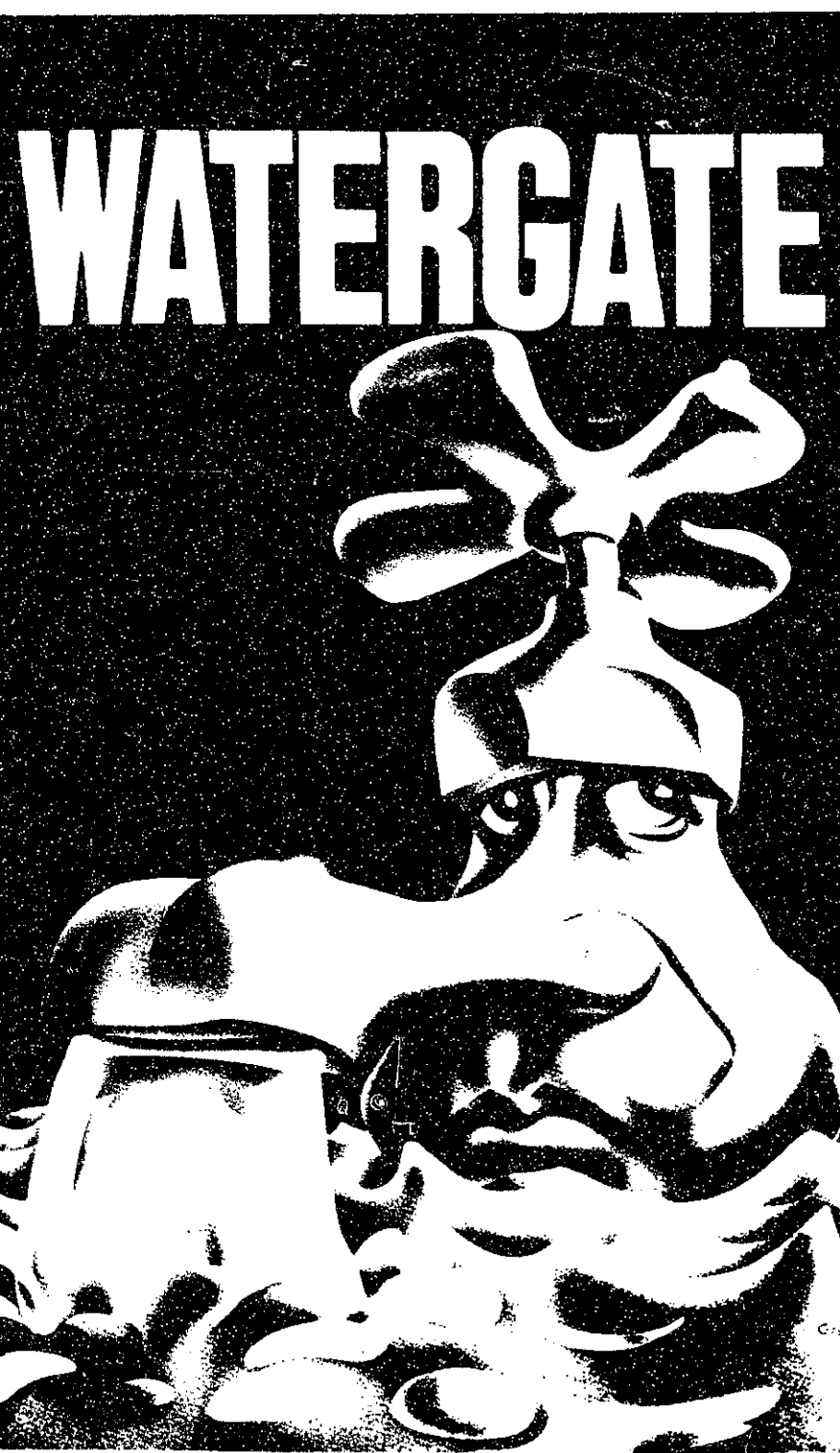
Being a collection of separate works by many different writers, the quality of this book varies from section to section. The parts I personally enjoyed the most were the four essays on institutional conflicts and Nixon's dealings with the courts,

the Congress, the civil rights movement, and the press. When you consider that this material was written before the Watergate disclosures in March and April of 1973, it becomes doubly interesting.

The Nixon Administration's policies, as set forth in this book, are all very consistent, and Watergate is only a part of the picture. "No other president in our history has used the powers of his office to the extent that Richard Nixon is now using them," the editors stated in their introduction. "It is our belief that he seeks to carry out a set of seriously regressive social policies . . . Central executive authority is being asserted in new directions and new ways: citizens' rights to privacy, freedom of speech and assembly, petition for redress of grievances all are being sharply eroded."

The evidence presented by the fifteen essays bears out the general conclusions stated in the introduction, or would at least bear it out from the point of view of someone who feels that social welfare programs are good things, and that the executive should not tamper with the powers of the other branches of government.

The necessity of that qualification, that one needs to feel that the things Nixon is doing are bad to truly appreciate the facts of the case, is the one drawback that affects both of these books. Is the Nixon Administration really, as it seems to think, a reflection of the way the American people are, and are its policies an expression of the will of the people? This is probably the real question that will have to be answered when historians look back upon these years. Although this question is not within the scope of either book, it still lurks.



Reprinted for review purposes only.

© 1973 by Ballantine Books.

Sports

Basketball loses in Florida

By Lawrence D. David

The MIT basketball team took its lumps on last week's Florida trip, losing all four games and then returning home to be trounced by RPI.

After three days of rigorous practice in the Florida Institute of Technology gym in Melbourne, the team played its first Florida contest against Palm Beach Atlantic. In a game marked by some of the most incompetent and biased basketball officiating possible, Palm Beach Atlantic shoved, pushed, elbowed, and kicked their way to an 85-60 victory. Palm Beach Atlantic paraded to the foul line 28 times to a paltry nine for MIT. The Engineers committed 14 more turnovers than Palm Beach, and were out-rebounded, 58-47. Only Cam Lange '76 was able to hit double figures with 20 points and 11 rebounds.

The officiating was better in Ft. Lauderdale as the Engineers, refusing to roll over and play dead after trailing 44-29 at half-time, dropped a 79-71 decision to Ft. Lauderdale University. Lange hit 13 of 25 from the field, finishing with 28 points. Peter Jackson '76 hauled down 17 rebounds and scored 12 points. Co-captain Alan Epstein '75 chucked in nine points and dished out 11 assists. Ft. Lauderdale outshot the Engineers by a decisive 53% to 39%.

In its next encounter, MIT ed Florida Technical University at the half, 37-34, but then managed to grab off only four rebounds in the first twelve minutes of the second half, eventually succumbing, 91-79. Cam Lange scored 24 for the Engineers and pulled down nine rebounds. Co-captain Bob Roth '74 dumped in a career-high 16, while Jackson tallied ten points and added 14 rebounds. FTU's senior guard, Arnett Hall, was the big gun who hurt the Engineers with his career-high 34 points. He had 16 field goals, most of them from the top of the key or beyond.

FIT freshman Dan Gabbard, a high school All-American last year, scored 42 points and grabbed ten rebounds to lead FIT to a hard-fought 95-87 win over MIT. Lange was high scorer again for the Engineers with 26 giving him a four-game total of 98, while Peter Jackson added 15. Peter Maimonis flipped in 14 points, a fine performance for the promising young freshman guard. Roth scored 13 first-half points for MIT while Epstein set an Engineer single-game record with 13 assists for a total of 37 on the trip.

Then, due to some bizarre scheduling, this tired, weary bunch who had played four games in five days, travelling over 850 miles all over Florida in the last ten, had to play RPI on Saturday night. With little rest for the weary, the Engineers were unable to do the utterly

impossible and capitulated to a fresh and talented RPI squad, 84-35. MIT shot only 11 for 65 from the floor, committed 26 turnovers to RPI's 13, and could manage only four assists. Lange scored 19 points and hauled down nine rebounds.

Wrestlers' record now 5-1

By David Ziegelheim

MIT's Varsity wrestling team split a triangular meet against Springfield and Williams last Saturday, giving the squad a 5-1 record.

Springfield soundly defeated the previously undefeated wrestling team 31-5. Only team captains Ed Hanley and Rich Hartman were able to score points for MIT.

Hanley clearly dominated his Springfield match, scoring a near fall to win 9-2. Hartman scored a takedown, a strongpoint of the MIT team due to assistant coach Fred Lett, to tie 2-2.

But while MIT was losing to Springfield, Williams was defeated 28-9 by the Tech Matmen. Springfield in turn beat Williams 47-2.

Captain Ed Hanley again lead the attack on Williams at the start of the third period. Hanley pinned his opponent in 4:24. Captain Rich Hartman fought hard against Williams' Frogale, the 1973 New England Champion at 142 pounds, losing 6-4. Hartman was the runner-up in the New England Championships last year at 142 pounds.

Juniors Jack Mosinger and Loren Dessonville are considered prime candidates for the co-captain positions next year. Against Williams, Mosinger scored four takedowns to win 8-4, while Dessonville scored two near falls in the second period to win with a superior decision, 12-1.

Senior Bobby Gahl took down his opponent in the first period and scored a reversal in the second to win 4-0 in the 150 pound class. Peter Haag '75 had a near fall in the first period on his way to a 7-5 win. Freshman Steve Brown worked hard in his first Varsity match, putting on an outstanding show and winning 5-4.

Jim Walton, '76 new to the sport of wrestling, seated at 126 pounds to receive a forfeit, allowing Hanley to wrestle 134 pounds against Williams.

In addition to the Varsity bouts, there were a series of

MIT is now 1-7 and hosts Tufts at Rockwell Cage Tuesday night. Game time is 8:15pm. The JV/freshmen, coming off their first win of the year Saturday night against Browne and Nichols, 74-45, will face Tufts at 6:15pm.

exhibition bouts between the MIT and Springfield JV squads. For MIT, the standouts among these included a 14-2 win by Joe Scire '77 and freshman John Thain's 7-1 win.

During December, the MIT Varsity wrestlers won four straight bouts and their victory over the University of Massachusetts was the first time that they had beaten that school since 1970.

Coach Wilfred Chassey has now led the MIT wrestlers to 111 victories and 57 losses in his 12 years as head coach. Chassey said that he felt that upcoming Harvard would be about as strong a team as the University of Massachusetts. Last year Harvard beat MIT 25-9, and U Mass 40-7. This year's MIT victory over U Mass was by a score of 21-18.

Co-captains Hartman and Hanley both are confident that the team will reverse their 18-16 loss to Coast Guard this year.

Coach Chassey expressed the feeling that the loss to Springfield was partially caused by the proximity of the match to the winter recess.

The triangular meet against Harvard and Coast Guard will begin at 2:00pm this Saturday in the duPont Gym.

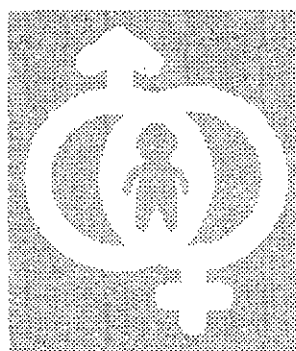
Ski takes Easterns

Last Saturday in the Eastern Ski Association open competition held at Hanover, New Hampshire the MIT Nordic team skied its way to victory over other Division II teams in the men's 3x10 cross country relay event.

The relay team consisting of Scott Weigle, captain '74; Maxim Daamen, captain '70; and Lew Jester, captain '73, '72 beat Norwich University, the closest Division II team by seven minutes in the race consisting of three ten kilometer laps (one lap skied by each man). The yearly event held at Dartmouth College begins with a mad start in which the first runners from fifty teams dash for a single track which continues for 6.2 miles through hilly woods. The event draws the country's best skiers, many of whom are in Division I of the Eastern Collegiate circuit.

MIT skiers also participated in ski jumping competition, the second major Nordic event, held at the Dartmouth jump on Sunday. Robert Collier '74 had a best jump of 26 meters. Evan Schwartz '75 went 24 meters, and Weigle jumped 23 meters.

In addition to the Nordic events in Division II ski competition, there are the alpine events consisting of slalom, giant slalom, and downhill. The MIT Alpine team consisting of John Nabelek '74, Gary Ruf '75, Drew Jaglom '74, and Debby Stein '76 skis a busy schedule, along with the Nordic team, attending winter carnivals at colleges throughout New England. Stein is among the first women skiers ever to compete in Eastern men's competition. The Alpine team so far has skied only at the ski team's training camp which was held at the beginning of January in Northfield, Vermont.



birth defects
are forever
unless
you help

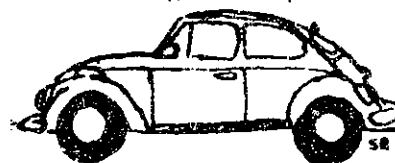
March
of
Dimes

THIS SPACE CONTRIBUTED BY THE PUBLISHER

Owned and operated
by Harvard MBA's

Auto-torium, Inc.

Get the bugs out of your VW



412 Green Street Behind the
Cambridge Central Square
661-1866 YMCA

Monday - Friday
8am - 6pm



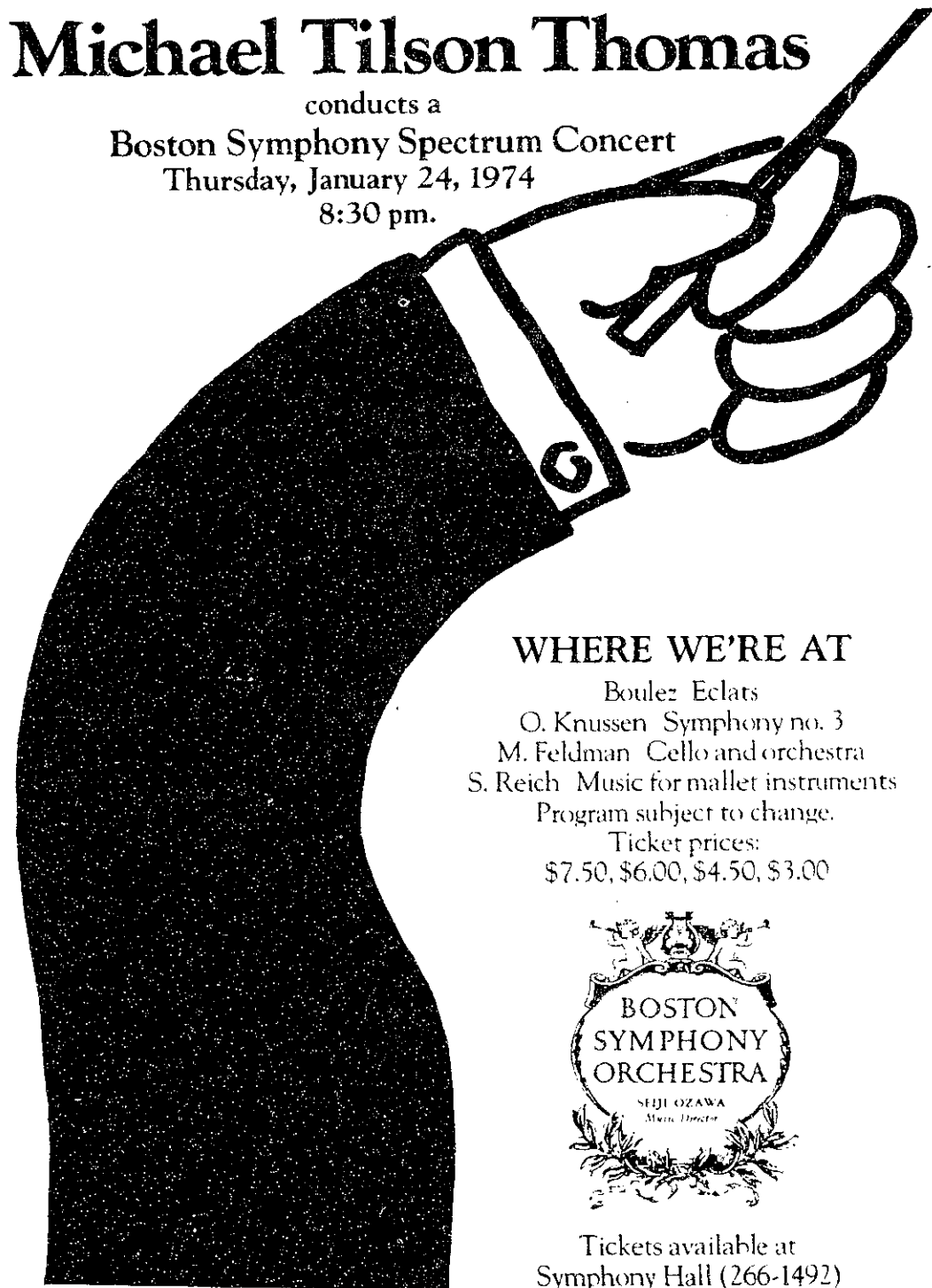
Michael Tilson Thomas

conducts a

Boston Symphony Spectrum Concert

Thursday, January 24, 1974

8:30 pm.



WHERE WE'RE AT

Boulez Eclats
O. Knussen Symphony no. 3
M. Feldman Cello and orchestra
S. Reich Music for mallet instruments
Program subject to change.

Ticket prices:
\$7.50, \$6.00, \$4.50, \$3.00



Tickets available at
Symphony Hall (266-1492)

Open 8:00 to 5:30

354-6165

Larry's Barber Shop

"for that well-groomed look"

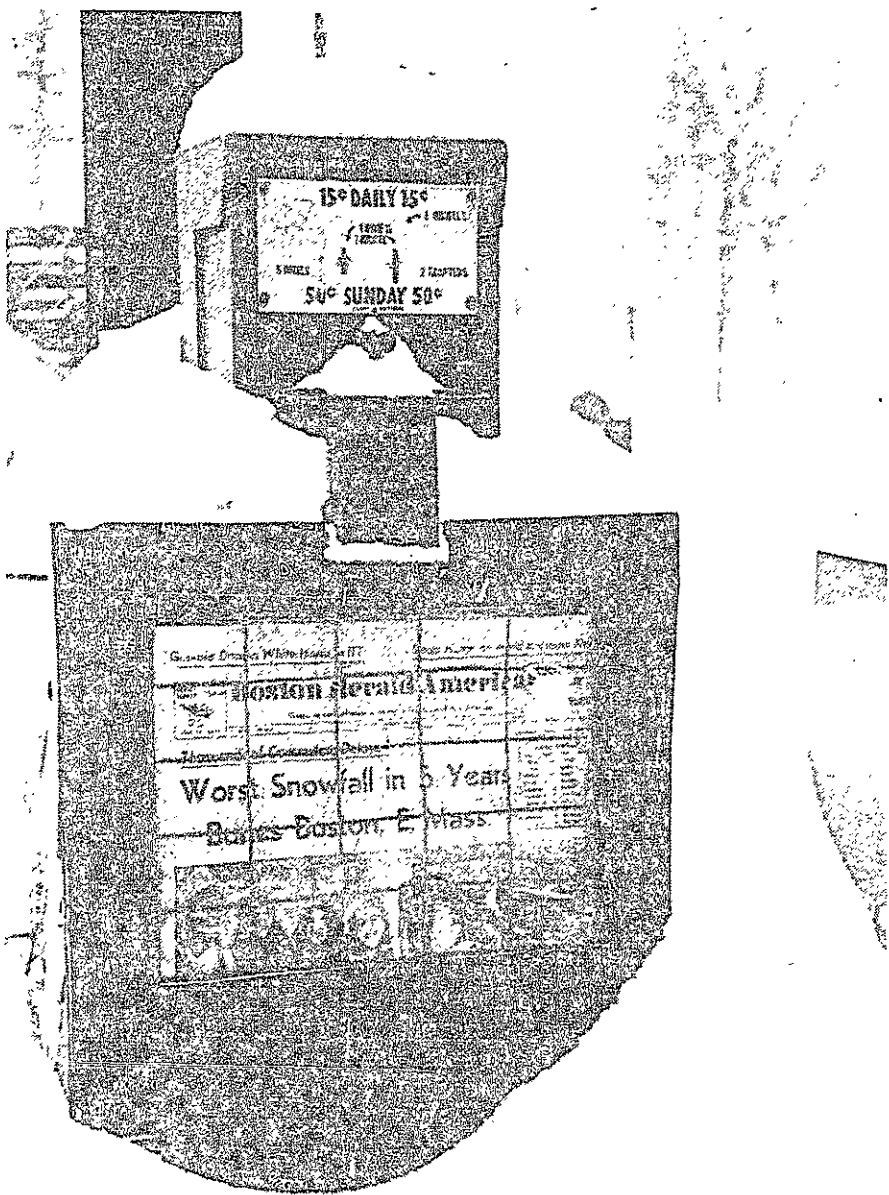
Razorcutting, sun lamp facial

545 Tech Square

(opposite garage

Serving Techmen for over 35 years

behind East Campus)



Snow Job II

Photos by Dave Green & Fred Hutchison

By Mike McNamee

Although the snow that buried MIT and the rest of Boston last week made some beautiful pictures as portrayed on this page, it presented many problems to those who had to deal with it.

Physical Plant reported that employees were working sixteen hours a day last week to remove the eleven inches of white stuff that hit New England in two days. Travelers and commuters found that trips that usually took 40 minutes to three hours, with stalled and stuck cars and icy roads making driving near-impossible. Many residents of West Campus dorms who parked their cars on Memorial Drive had to go into the storm to move them when the city declared a snow emergency and started to tow cars parked on main thoroughfares.

Those were just a few of the problems.

Larry Pickard, Manager of Grounds in Physical Plant, had nothing but praise for the crews that worked to clear the Institute's streets and sidewalks. "I saw a guy 63 years old shoveling

snow from 5am to 9 at night," he told *The Tech*. Although Pickard tried to hold down the amount of overtime that employees were asked to work — "They used to work them around the clock when it snowed," he said — the circumstances of the storm necessitated some work at odd hours. "This storm made us feel like we were taking one step forward and ten back," he said, "Areas would get covered over and freeze up again faster than we could clear them."

Pickard's staff of about forty workers and supervisors shoveled, plowed, and spread sand and chemicals Wednesday through Saturday. The Institute does not use salt to melt ice, according to Pickard, because of the potential for damage to the shrubs and trees on the grounds. "We figure that the extra cost of the chemicals we use is more than compensated for by the savings that result," he explained.

"Considering the type of storm," Pickard concluded, "I think we came out smelling pretty good."

Few Injuries

One item usually associated with snow storms like last week's — an increase in the number of injuries due to falls and other accidents — apparently did not occur at MIT last week. "There was no significant increase in the number of accidents in conjunction with the storm last week," Dr. Albert O. Seeler, Head of the Medical Department, announced Monday. "Frankly, we were surprised that there weren't."

Institute employees were granted an early release at about 3:30pm Wednesday, the first day of the storm, to allow more daylight for them to drive home. The decision to release employees was made by Vice President for Administration and Personnel John Wynne, with the advice of other personnel officials, according to Personnel Relations Director Robert J. Davis.

"I heard of no important specific problems caused by the storm," Davis said. "Supervisors might have heard of some problems, but none were reported to me."

