

\$10 million deficit projected

By Joe Kashi

MIT will face a projected deficit of over ten million dollars in the next three years, President Howard Johnson told the Faculty Wednesday.

The description of MIT's serious financial plight highlighted a report on the state of the Institute presented during Johnson's remarks before the first faculty meeting of the year. "Even if we cut expenses and continue to receive income at the present rate," he stated, "the deficit will still exceed ten million dollars." "We cannot live with a deficit of this size, it would seriously hurt our educational program."

Research endangered

Also endangered are research projects, including the Haystack radio telescope at Lincoln Laboratories and the National Magnet Laboratory on Albany Street. The deficit over the three years is less than originally projected by about nine million dollars. Johnson also told the faculty that there might not be enough money to grant them the pay increases which had been relatively routine in the past.

Inflation and the drastic cut in government support for research and higher education are the primary reasons for the deficit. However, Johnson continued, other private universities are suffering deficits, many of which are much higher than MIT's.

Among the problems facing the Institute this year are, he commented, how to relate knowledge with an active concern in society, how to reconcile freedom of dissent with the threat of violence, how to preserve scientific research with an awareness of its effects upon society and technological development.

Politicization of the Institute is, he said, dangerous to the relationship between the university and society. "We must not take stands," Johnson continued, "in the name of MIT." While the university may grow into a potent political force in society if politicized, Johnson is convinced that such a move would destroy public trust in the universities. "The first effects of this politicization are already seen in the public mind. Its

long-range effect will destroy educational opportunities."

MIT'S policy toward dissent on campus will continue unchanged. MIT will try to preserve freedom of dissent while not tolerating violence or the threat of it, he said. "There will be no 'get tough' policy, neither will there be any new spine, weak or strong."

The meeting was at first closed to the public until the faculty extended a motion last year enabling students and staff to attend. During the closed part of the meeting, the Faculty transmitted a motion of sympathy to the family of the late Professor Isadore Amdur and heard the degree recommendations of the CAP and Committee on Graduate School Policy before voting to open the meeting.



Speaking at Wednesday's faculty meeting, President Howard Johnson warned of a projected \$10 million deficit over the next three years.

Frisbees, mattresses overrun DuPont gym



By Lee Giguere

Midnight football games, glowing frisbees, and mattresses have replaced the foils and epees normally found in the fencing room in DuPont.

For the last two weeks, Pi Kappa Alpha fraternity has been living in the Armory, courtesy of the MIT athletic department.

PKA is now in the process of obtaining a license for the house they plan to buy in Cambridge. As soon as the city grants their request, they plan to complete the purchase and move into the house, which is across Briggs Field from the armory.

Rick Brooks, the house's only senior called the present arrangement "extremely convenient."

For the first two nights, the brothers had to sleep with the Armory night lights on in the fencing room. When they finally found the light switch, they discovered that it turned off all the lights in DuPont and left them completely in the black. Several brothers, including the lucky man elected to turn out the lights, were forced to stumble through the dark labyrinth of DuPont.

Photo by Scott Evernden

Later that night, when an unsuspecting janitor ventured to re-light the building, the entire brotherhood rose half-naked in anger, screaming for revenge. While they never encountered the janitor, as the lights were soon turned off, a secretary in the campus patrol office had heard about their sortie by the next day.

Several of the exiled brothers praised the convenience of living in a gym. In particular they liked playing football in the early morning hours, playing with a glowing frisbee in the totally blacked-out rooms, and the superb shower facilities.

Last year, PKA lived in Allston, a forty minute trip hitchhiking. Their new house is much closer and will be one of the largest fraternity residences at MIT. It also has "a yard, five garages, and a barn," according to Brooks.

In spite of their apparent housing problem, PKA had an excellent rush week. Although they had been looking for 13 new members, 16 freshmen and one sophomore joined the house.

SMC draws little interest

By Dave Bernstein

The Student Mobilization Committee to End the War in Viet Nam met Wednesday night with a turnout of five students.

This organization claims to be the largest student anti-war group in the country.

The immediate plans for the group center around the preparation for an October 31st mass mobilization. This national mobilization day, similar to those held last year, will attempt to focus the attention of the nation upon the need for an immediate withdrawal of all American troops in Vietnam.

Attention will also be given to the upcoming Massachusetts referendum, in which voters will have the opportunity to express their opinions on the Vietnam war.

The Student Mobilization Committee at MIT will also be attempting to convince the Undergraduate Association to hold a mock referendum at MIT. They hope to get solid backing from the students in condemning the war and calling for the immediate withdrawal of US troops from Vietnam, and then publicize the results.

The SMC has as its goals the immediate and unconditional withdrawal of all US troops from Vietnam and Southeast Asia, an end to the draft, high school rights, free speech for GI's, an end to campus complicity with the war effort, and self-determination for the peoples of the Third World.

The SMC claims to have tremendous support in the high schools, particularly those in the New York area. Although primarily a student-centered group, the SMC claims to have support from labor unions, even though that is extremely limited.

Discipline decisions upheld

A review of the cases of seven students expelled last year for their part in the occupation of President Johnson's office has resulted in the recommendation that the disposition of the cases remain unchanged.

The cases were reviewed by the Judicial Advisory Board, instituted last year specifically to review the cases of students who have been recommended to the President for expulsion by the Faculty Discipline Committee.

The Board considered three major areas: the possible existence of new evidence, due process, and the appropriateness of disciplinary actions taken. In all three areas, the Board recommended that no new actions be taken.

The Board reviewed the records of last spring's hearings, including both audio and video tapes. They further considered statements from the students involved, persons who know them, and interested parties in the MIT community. In their view, "None of the points examined as potential new evidence could alter the recommendations for disciplinary action."

"Increasingly Legalistic"

While the Board noted that Disciplining Committee proceedings are becoming "increasingly legalistic," they indicated that this was appropriate for the changing nature of the cases that the Committee was handling.

They also pointed out that delays in last year's proceedings "appeared" to be the result of the Committee's efforts to protect the rights of the individuals accused.

The Board also asserted in its report that imperfections in the existing judicial process do not imply that "the proceedings should have been delayed or abandoned." The imperfections, they felt, are more harmful to MIT than accused persons since the reduction of the accepta-

bility of the outcome "weakens the ability of the community to govern itself."

The Judicial Advisory Board was conceived last year when the legitimacy of the entire MIT judiciary system was being questioned.

The Board is presently composed of Gregory Arenson G, Ralph Davison, a member of the MIT staff, Assistant Professor Richard deNeufville I, Professor Carl Garland V, and Professor Paul Gross VII.

Former UMOC joins MIT admissions staff

Miss Cindy Helgerson '70, chosen Ugliest Man on Campus two years ago is the new Assistant Director of Admissions.

During her campaign, Cindy's slogan was "Who's the ugly guy with the funny looking chest?" She asserted that she certainly qualified for the job saying "would you want your son to look like me? (37-25-37)"

Miss Helgerson graduated last June, with a major in the Physical Sciences option of Course XII, and spent the summer working at the Center for International Studies. At the Admissions Office, she will specialize in analytical and correlation studies, although she will also take part in the general inter-

viewing, school-visiting and applicant evaluation tasks of the office.



Miss Cynthia Helgerson

The Presidency

President Howard Johnson's plans to move to the post of MIT Corporation Chairman have provoked a spate of arguments over how well he did, who his successor should be, and how this next leader should be chosen.

These are certainly important issues, but too much of the current debate ignores a crucial question: how should the office itself be structured? Only after carefully defining the responsibilities of MIT's chief executive can we properly select Johnson's replacement.

What are the duties of a President? Clearly, he must provide effective leadership for the faculty and represent their interests within the Corporation Executive Committee. He should set general goals and trends for both long-range planning and educational policy. He should be highly visible to students — capable of achieving a certain degree of empathy. Finally, the president will have to act as spokesman for the campus when raising funds, dealing with alumni, or interacting with society.

Looming above these responsibilities is another role, a job that outstrips any of the above in its complexity and demands. Managing MIT's day-to-day affairs would tax to the limit the abilities of a seasoned corporate executive, let alone a campus president. As the Institute has grown enormously over the past 20 years, so has the work of keeping all of its interdependent segments functioning together.

Tying all these together is the decision-making role. As one administrator pointed out, the buck is passed down from the Corporation and up from the faculty. The next president must be able to make and defend all of his important decisions.

Howard Johnson seems to have been selected by the MIT Corporation four years ago especially for his ability to meet the demands of these last

two responsibilities. Well-versed in management techniques, he has since kept MIT humming through a bewildering array of crises. And his efforts as spokesman also proved fruitful.

How well though, did Johnson fill the other roles? None can doubt, for example, that he earnestly sought contact with students — his Friday afternoon sessions in 10-250 and frequent trips to MIT dormitories gave evidence of his concern. Yet many students were never convinced that he truly *understood* their problems, their hopes, their life style. As for relations with the faculty, MIT's professors are more qualified to comment. But we have occasionally sensed a coolness, a divergence of interests, between Johnson and the faculty.

The Tech urges that MIT's next president be someone oriented academically, rather than corporately. Certainly an administrative or management assistant will be needed, but the chief executive could better meet the task of communicating with faculty and students from a background of many years in academic life. Much of the groundwork for effective leadership would then be available.

As for the selection process itself, we find it no less than tragic that the Corporation chose to de-emphasize the possible contribution that faculty and students could make both in restructuring the office and in picking a new president. No matter how liberal, the alumni sitting on the selection committee cannot possibly duplicate the perspective a faculty and a student member could provide. On an issue so important as selecting MIT's leader for the next several years, the Corporation could have done better than to ask us to sit on an advisory committee to an advisory committee.



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Friday, September 18, 1970

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Letters to The Tech

Presidential Selection

To the Editor:

Mr. Eddleman, in his recent letter to *The Tech* (September 15), proposes a rather elaborate system for choosing a President which reflects, I believe, a very different conception of the Institute from that cherished both by its founders and those who have devoted themselves to MIT over the decades.

MIT is not a "community of scholars" in the sense that Harvard proclaims itself to be. It is an institution, chartered by the State of Massachusetts, "for the purpose of instituting and maintaining a society of arts, a museum of arts, and a school of industrial science, and aiding generally, by suitable means, the advancement, development, and practical application of science in conjunction with arts, agriculture, manufactures, and commerce."

The Institute and its titular head, the President, are not accountable simply to the Present but also to the Future; not to the current faculty, students, and staff, but to the larger society outside the Institute community. We are not a political community come together to elect our leadership. We are participants in an enterprise chartered by William Barton Rogers and the State of Massachusetts to accomplish certain objectives for the society. The function of the Corporation is to provide that disinterested perspective of the larger society, which those within an institution cannot possess.

I strongly concur with the argument that, despite recent trends to the contrary, the Corporation seems, from the outside at least, to represent a rather narrow fraction of that larger society. But this failing should

be remedied by changes in the composition of the Corporation, not by its abandonment as a vehicle for outside judgement. With respect to the newly formed Corporation Committee

on the Presidency, I can only suggest that Mr. Eddleman acquaint himself with the men behind the names. Dr. Stratton's *Science and the Educated Man* is

(Please turn to page 4)

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Admission is still only 50 cents. Friday and Saturday shows are open only to the MIT community— identification will be required. No MIT ID is required on Sunday nights.

Announcements

* Undergraduate Policy Seminar 9
Commodity Transport and Regional Development
- Exploration of the role which the many diverse social, economic, legal, and technical elements play in an emerging country play in its development. For information contact Prof. William Seifert, Room 1-211, x7142.

* A new course in natural ecology is being offered under the program of student-taught courses. One or two field trips are planned.

Seminar 54; Mondays and Wednesdays 12:00 - 1:30; Room 20E-017; contact Tracy McLellan x3203 or 734-0648. First meeting Saturday, September 19 at noon, 20E-017.

* CJAC will hold an open meeting in the Bush Room, 10-105, on Monday, September 21 at 8 pm.

* The Unified Science Study Program has openings for a limited number of freshmen. Contact J.L. Schwartz, 20C-105, x6345.

* The Law School Admission Test will be given on Saturday, October 17, 1970. Closing date of registration for the Fall test is September 25, 1970. A Bulletin of Information of the Law School Admission Test and Registration Form is available in Room E52-443B.

* The MIT chapter of the New University Conference will present a series of six forums entitled "The Peace Games are Over: Electoral Politics and

Reality" at MIT on Thursday evenings beginning September 24, at 8 pm, room to be announced. The series will include talks by Noam Chomsky, Carl Oglesby, and Fr. Robert Drinan.

* All activities chairmen (of activities registered or not) please report your address to the Activities Secretary (W20-451, x3766) to facilitate handling of mail, and so you can be contacted early in the year for meetings etc. UA Representatives please report to the UA Secretary (W20-401, x2696).

* Eight color schlieren photographs of air flow have been put on display in Strobe Alley, near Room 4-405. The photos were a feature display at the recent IX International High Speed Photography Congress.

* *The Tech* Policy Regarding Announcements:
Only those announcements which are of general interest to the MIT Community will be published. In general, announcements must be from the MIT Community; announcements of events for which there is an admission charge will not be included.

Announcements must be short, approximately 50 words or less. The deadlines for receipt of announcements are 5 pm Sunday for a Tuesday edition and 5 pm Wednesday for a Friday edition. These deadlines are non-relaxable.

Since announcements are published free of charge, *The Tech* reserves the right to edit or refuse any announcement.

MINI-LESSON SCHEDULE

Thursday, September 24, 8 PM, Holiday Inn in Cambridge

Classes begin in Boston, Dedham, and Lexington the week of September 21.

Classes begin in Cambridge at the Holiday Inn (Massachusetts Avenue)

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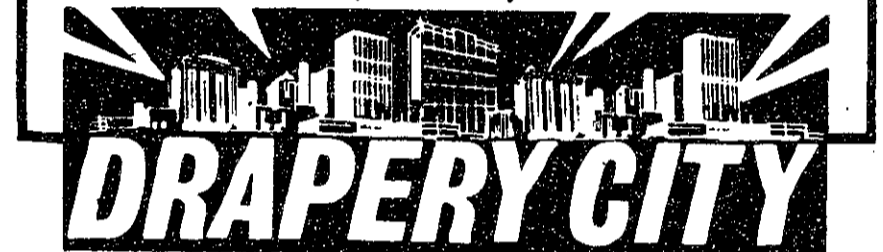
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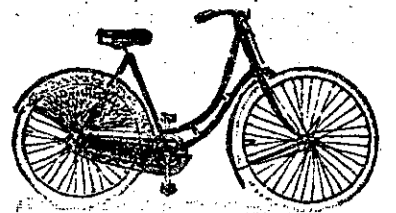
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Friday, September 18, 1970

Letters

(Continued from page 2)

well worth the reading by any MIT student. Those who heard Dr. Bush castigating GM at the open meeting of CJAC and the Corporation Executive Committee last May, or who have read any of his many books, have difficulty dismissing his capacity for evaluating leadership as off-handedly as Mr. Eddleman. Neither Dr. Thorn of Peter Bent Brigham Hospital nor attorney Jephtha Wade seem to be part of the "Military-Industrial-University Complex." whatever that is. Finally, with respect to the fears I have heard expressed around campus that the Corporation might impose a Hayakawa-like figure on MIT, or some other person equally antipathetic to students and faculty, I would suggest that they overestimate the power of a president to move an institution without broad support from both students and faculty. A president without such support wouldn't last a month, and it is not likely that the Corporation would be so foolish as to select someone who was not acceptable to the Institute community.

Mr. Eddleman seems to imply that picking a President is a process of winnowing one from the many. In these times, it is more a question of finding someone who will even take the job. I applaud the General Assembly for forming a task force to examine the Presidency; the Corporation was clearly at fault for not having proposed a student committee complimentary to the Faculty Advisory Committee. Clearly, there is an opportunity here for constructive change. But I would suggest that the final choice of a President should be in the hands of persons dedicated to the long-term welfare of MIT, and more disinterested than the immediate faculty and student body.

Marvin A. Sirbu, Jr. G

are presumed to be as responsible as you three should recognize the difference between "excerpts" in quotes and parody or caricature or paraphrase, so presented.

The fact that some of you took the time to work over Introducing MIT this way suggests that you may have had affirmative reasons, beyond just plain fun, for wanting to revise some of the statements in this leaflet. I wish this were the case, because we earnestly solicit constructive suggestions, from students and others interested in MIT. We do not accept the parody which you published as constructive; but we would urge that whoever has the kind of time required to prepare such a parody focus his efforts in constructive directions.

Remember, Introducing MIT is intended for those who want a quick, realistic picture of MIT, anticipating that they may wish to attend. Hence, we want it to attract, on the basis of honest statements, those whom you would like to have join you as students at MIT. And contrariwise, if it is going to warn some not to come, it should be those whom we, both students and faculty, believe would be better off elsewhere.

Anytime any of you have time not demanded by such "stupid activities" as running (defunct?) newspapers or "powerless" student government, we would quite seriously, welcome hearing from you as to how you really think Introducing MIT could be made more effective in furthering its purpose.

Roland B. Greeley Director of Admissions

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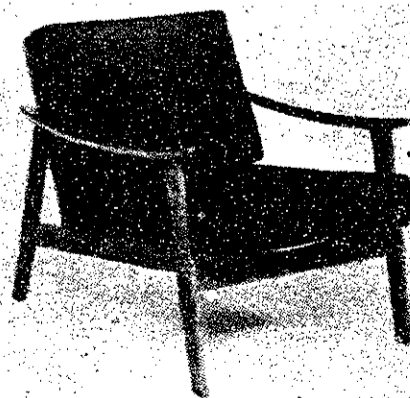
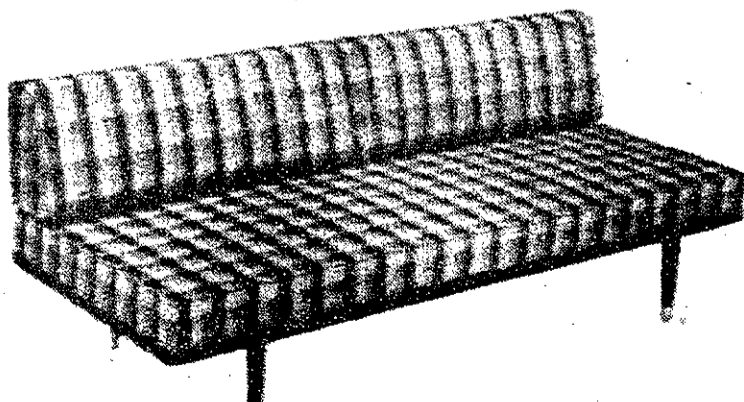
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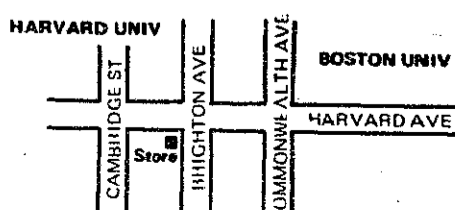
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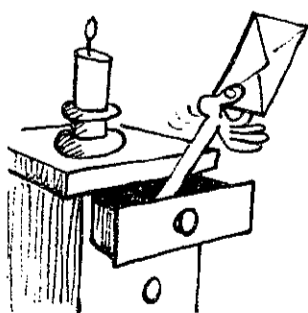


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Introducing MIT?

(Ed. Note — Prof. Greeley sent this letter to Mr. Eddleman with a note inviting him to publish it in The Tech, saying "... We would be happy to have our appeal go to that wider audience.")

Dear Wells (Eddleman):

I read with interest the parody on our leaflet "Introducing MIT", published over the name of you and two others in the August 4 issue of The Tech. I'm sure that, to some, it will appear to have a bright as well as a humorous quality. Nevertheless, it seems to me that persons who