Federal transition hits MIT
Seamans to head USAF

By Bob Dennis
Dr. Robert C. Wood, Secretary of Housing and Urban Development, will be returning to MIT as head of the Department of Political Science and will also become Director of the Joint Center for Urban Studies and Director of MIT and HUD.

Dr. Wood will be in effect exchanging roles with Daniel P. Moynihan, the man he is replacing as Director of HUD, who on January 21, Moynihan will be going to Washington as Chairman of the President’s Council on Urban Affairs while Wood, at head of the prestigious Cambridge urban research center, will likely be called upon to concentrate on other governmental duties using his unique effectiveness in the new administration’s urban programs.

Dr. Wood’s post in the Political Science Department after a three-year absence. He was appointed in 1963 for a term of six years. He was reappointed in 1965 to director of the Joint Center of Urban Studies and devoted his time primarily to the teaching of political science.

Wood’s appointment Tuesday afternoon, was named the Jerome Chauk-Humason Professor in January, 1968. He will assume his new post in March after taking care of present commitments.

A press conference at MIT Tuesday afternoon, Professor Seamans explained that he had spread the job of the two meetings with Wood and several phone conversations.

Before Christmas he visited Wood in Washington at which time Wood proposed the question directly. Professor Seamans has not yet met with Nixon.

Professor Seamans is the second secretary of the Air Force in a row to have a highly scientific and technical background. The outgoing secretary, Dr. Harold B. Brown, will be leaving the position in order to become the president of the California Institute of Technology.

Prior to coming to MIT, Professor Seamans was Deputy Director of NASA. When asked why he was leaving, he said it was a position with the University of California Institute of Technology.

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"Our motivation," Prof. Rota said, "is to leave as much freedom as possible to the advisor to decide "is to leave as much freedom as possible to the advisor to decide whether to put his fresman in probation for the next term. "The procedure is designed to give as much benefit of the doubt as possible to the student, and he as least as possible.

If a student’s performance is considered marginal, the first action is to give the benefit of the doubt as possible to the student, and he is least as possible.

Professor Glenn-Cario Rota and Mr. Peter Buttner discussing pass-fail.

Probation guidelines

By Dave deJongh

"We are going on one basic assumption: probation is not a punishment. It is warning, an attempt to formulate a state of affairs between the advisor and the freshman."

This, according to Prof. Carlos Rota, head of the Freshman Advisory Council, is the philosophy of the FAC in meting guidelines for probation of freshmen under the pass-fail experiment. In an interview with The Tech, Prof. Rota and Mr. Peter Buttner of the Dean’s office released the first time the complete set of guidelines which will be used in cases of marginal performance.

Two rules were submitted at the beginning of the term to the Committee for Evaluation of Freshman Performance, thus to the Executive Committee of the FAC. With minor reviews, the plan was finally approved by the Committee on Academic Performance.

One motivation, Prof. Rota said, is to give as much freedom as possible to the advisor to decide whether to put his freshman in probation for the next term. The procedure is designed to give as much benefit of the doubt as possible to the student, and he as least as possible.

If a student’s performance is considered marginal, the first action is to give the student a “character witness” of sorts. Finally, the FAC will present the findings to the academic advisor for the first time. (Please turn to page 5).

The black persented ten "un-negotiable" demands to the assembly administration which they say must be granted. The demands were met with anger, including African studies, more recruitment of blacks, additional black professors, etc.

Resistance on campus was met.

The faculty, meeting in an emergency session, condemned the blacks’ action in a vote of 131 to 18. However, a meeting held Wednesday afternoon to discuss the matter attracted about 100Request and faculty members. The meeting appeared to be generally sympathetic to the blacks’ position.

At its meeting Wednesday night in Massman Hall, site of the recent Brandonian assembly, a variety of opinions concerning the black students were expressed. Some felt that the demands were not sufficiently radical, being fairly similar to another group of students.

Wednesday afternoon in which he explained that the blacks had not taken any grievances to the administration in any action. He also maintained that “the lines of communications within Brandon have always been open.” He also referred to the efforts already being made by the university in such fields as recruiting scholarships for blacks, Afro-American studies, recruitment of black employees, and the Transitional Year Program for underprivileged students.

Mr. Peter Buttner, Assistant to the Dean of Student Affairs and executive officer of both the Freshman Advisory Council and the Committee on the Evaluation of Freshman Performance, has been instrumental in this evaluation process. He recently sent a form to all freshman advisors asking them their opinions on student and faculty evaluations and their comments on the pass-fail system.

"I am very interested in getting people’s opinions," Prof. Buttner said.

Mr. Buttner said that while it might be of some value to set the forms again at the end of the term, this will not be done because of what he terms an "expensive effort." Mr. Buttner added that whoever the advisor is, he also sympathizes with any of the advisors who are satisfied with the pass-fail system. "This may not be the most sophisticated effort," he commented, "but it’s the best I’ve seen so far."

Prof. Buttner is also in the process of preparing the end-of-term evaluation sheets for the students’ courses. These will be included with each one, telling the student not only to read the evaluations by the advisor on the part of his instructors, but he feels that when the instructor sees a carefully written and honest evaluation, he is often prompted to write a careful evaluation himself.

His personal opinions on the evaluation of the students’ work are that he feels that students, in the balance, did take time to write something. Considering that it is unlikely that the student has ever been in this sort of situation before, it is likely to expect a certain amount of understatement on the part of the student. If the advisor feels that that he feels that they have lived up to his expectations.
Forget your image, business... Overhaul yourself

Dear Mr. Doan:

Business has cast itself in the role of the do-good, social worker, corporate head and asking: Now where have I gone wrong? We on the other side of the table, the generation gap can readily answer your question. The question isn't: answer—the one you must answer—is more difficult: What does, and what will, business do right?

The image that the corporate world has created in the academic world is a highly negative one. Business, which has sold us everything from living space to living brass, has been unable to sell itself. Hopefully, any dialogue will help dispel the "business myth"—although all myths are based on varying degrees of truth.

And what exactly is this image? It's that of a potential vehicle for social and economic progress by its own inertia. Business has an immense social power which is exceeded only by its inadequate social commitment. This is not to deny that many major corporations are involved in health research, agricultural improvement, etc. But what we question is whether business is really carrying—its share of the social burden.

A psychologist's association test, for instance, would yield such verbal gems as "business" and "air pollution," "business" and "wage freeze," "business" and "planned obsolescence." You yourself know only too well the two-syllable association responses generated by "Dow Chemical." It is hard for us to applaud new measles vaccine juxtaposed by "Dow Chemical." It is hard to sell yourself—its share of the social burden.

Thus, many of the qualities we associate with business are contradictory to our very way of life. We have awakened from the slumber are all too keen to challenge both political and social institutions. We question our involvement in a more-than-questionable war; business merely loses its eyes and fills its wallets.

This is what troubles us. As corny as it sounds, we do hope to change the world. Business, meanwhile, is trying to change its image. Perhaps our dialogue will help give the corporate world youth. Perhaps our dialogue will help give the corporate world youth. But this does not mean that business is effectively saving lives of our troops, and serves an indispensable role in accelerating the end of a dirty and unpopular war... the fact that there is no truth to reports of massive casualties among Vietnamese women and children resulting from napalm... the fact that hundreds of American doctors who have volunteered their services in Vietnamese hospitals report not having a single civilian napalm burn case, all are documented facts blandly rejected by those not responsive to reason. But I have yet to hear criticism of napalm from my returning combat veteran.

Doesn't this really mean that judgments should be made on the basis of objective inquiry and not unfounded opinion? Honest differences will always arise. But a better understanding of viewpoints and motives will follow from objective discussions. Business must sell itself—in a different image itself, not an image of itself.

It is from this perspective that I think we should examine your central question of "whether business is really carrying—or plans to carry—its share of the social burden?"

You are of course aware of business' direct involvement in contemporary affairs through their programs as those dealing with hard-core unemployment, blight-area housing, civil rights, traffic congestion, and pollution problems. To these programs are evidence that business today is assuming a much more active social role. But this does not answer two questions fundamental to your inquiry: to what extent should business—an economic vehicle whose primary commitment to the community lies in its economic functions—assume social burdens; and how can these social responsibilities be discharged most effectively?

Obviously all of society's institutions must assume some share of the burden; there is no sole responsibility. Can you visualize a solution in which only one segment of society provides equal opportunity for all young people?

I believe maximum long-term profit growth is consistent with, and in fact cannot be achieved without, maximum service to society. Maximum service to society can be achieved only through maximum development of, and release of, the ability of individuals. And maximum release of individual ability can be achieved only through maximum profit-growth.

Further, in my view, service cannot be delivered best by any indirect attempt to be of service. Service can more often be achieved by direct... by offering everyone, of course, it wasn't designed for that. Like all of us, it should be doing what it does best. As an economic instrument, it can best fulfill its social commitment by excelling in that respect.

Our nation is going through a period of transition to new policies and new philosophies. Your generation on the campus is doing us a real service by questioning our assumptions. And by making us aware of hypocrisies and outmoded parts of our systems and institutions. You have opened a system that the rest of the world is frantically trying to copy, it is the worst system going except for all those other systems. Business can't do everything for everyone, of course, but they did it for the combat veteran. Of course, it was designed for that. Like all of us, it should be doing what it does best. As an economic instrument, it can best fulfill its social commitment by excelling in that respect.

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Cordially,

H. D. Doan, President
The Dow Chemical Company

Dear Mr. Chess:

I agree with you that business has done a wretched job of selling itself. We tend to feel that our role in developing the highest living standards in the world is self-explanatory, and doesn't need much selling; and we are so busy and engrossed, in what we're doing that we don't really have time to "sell" what we do.

Simple explanations of why a company is producing a product in the national interest don't provide the answer to 'selling' business, as we at Dow are all too well aware. The fact that in the judgment of our military leaders the tactical use of napalm is effectively saving lives of our troops, and serves an indispensable role in accelerating the end of a dirty and unpopular war... the fact that hundreds of American doctors who have volunteered their services in Vietnamese hospitals report not having a single civilian napalm burn case, are all documented facts blandly rejected by those not responsive to reason. But I have yet to hear criticism of napalm from my returning combat veteran.

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Stan Chess Journalism, Cornell

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Stanford, with Mr. Doan; and similarly, Arthur M. Klabanoff, in Liberal Arts at Yale, and Arnold Shubin, in American Studies at Tulane, with Mr. Galvin. These Dialogues will appear in this publication, and other campus newspapers across the nation, throughout this academic year. Campus comments are welcomed, and should be forwarded to Mr. Doan, Goodyear, Akron, Ohio; or Mr. Galvin, Midland, Michigan; or Mr. Galvin, at Northern Illinois University, DeKalb, Illinois, as appropriate.
Money to be withheld
boycott

The boycott have presented one proposal; the suggest that a weekly money would be released every in the preceding week. These items are significantly unacceptable. The students, noting that this would indicate a preference to file to Steffoes then they will talk to money," believe that the loss of this course, with emphasis on the current system of second hands. Many of these wealthy people have been recruited through the help of neighborhood community action groups. As these students often get on the phone with friends, they are not going to accept the background necessary for standard test. This proposal, need developed for courses that would be rather, but would not have priorities. Of this need more courses in areas as "Problems of Negro Leadership," "The City and Its Problems," "Economics of Current Events." These courses, which had enrollments of both black and white students taught by black teachers, with the HSPP evaluating the results of this approach. What can this be apart of the country. Their slogan is "Blood without representation means nothing." Students at Puerto Ricans have already refined military service though only one has been heard of this country. That will be heard in the Massachusetts First Families. The Puerto Ricans could not be drafted into the army of Spains who are trying to melt them down by saying that they are not the Spanish. Many of these students have not been in the U.S. Rodriguez then went on to describe the conditions which he says make Puerto Rico a colony of the U.S. He said that most of the island's business is done in the U.S. and that the Puerto Ricans are leaving their island at a high rate. The city of Boston in a restaurant to regal the Charles is known as our

CHÂTEAUX RESTAURANT
Dear Madam,

I am writing to express my interest in joining the museum's volunteer program. I am a local resident and have a strong passion for cultural heritage and history. I believe that my skills and experiences could contribute positively to the museum's mission.

I have a background in art history and have previously volunteered at several museums in the area. I have also participated in community events and have a good understanding of the local history and culture. I am available to dedicate several hours per week to support the museum's operations.

Thank you for considering my application. I look forward to hearing from you soon.

Sincerely,
[Your Name]
To serve the students

The question of having an ombudsman is about to be raised in the student government proposal. One of the three forms of government which will be on the referendum will actually increase the post of ombudsman as an elected student officer.

Without commenting on the rest of the proposal, this idea appears to us to be patently absurd. Before the referendum will apparently include the post of ombudsman as an elected student office.

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Letters to the Tech

New Building

To the Editor:

MIT buildings have often been criticized as being too tightly interconnected. We believe that they are not always well suited to their intended purposes. For example, the warm atmosphere which MIT badly needs. Recently a petition was found on the bulletin board here on Massachusetts Avenue that recommended in part that the administrative assistant solicit opinions from students, including students, at every stage of the design process. We feel that this and can suggest some constructive actions which any interested student can take.

We are now designing a new building to house the Electrical Engineering Department and the Research Laboratories of Electronics. This will be located between the present buildings 39 and 20. Now is the right time for ideas about the design. Of course, we are talking with everyone whose name we know to be an occupant. But I feel it is important to get ideas and opinions from students, even though anyone who is now a student will be gone by the time the building is up. I have already discussed this with several students, and it would be appropriate for any others who have ideas about this to get in touch with us. We will be happy to discuss the plans and to receive suggestions on layouts, sizes, locations of such facilities as lounges, etc. To be effective, such suggestions should be placed with us by the next month or two, after the design will be more or less frozen and changes will be expensive.

Here's a chance to voice your ideas at a time and place where they can actually make a difference. Your telephone extension is 5624.

To the Editor:

The proposal for a new constitution for MIT student government rests on three principles.

3. Judicial review is reserved for those instances when the social order,

2. The formulation and implementation of worldwide communal living.

1. Each student shall have every opportunity to participate in the design, voting on:

Each student shall have every opportunity to participate in the design, voting on:

TANG-Con

Footnotes

By Greg Bernhardt

52. The Tech had learned that the faculty,

51. The Tech had learned that the faculty,

First-class postage paid at Boston, Massachusetts. The News Staff

23. A recent poll held in a door to door canvassing by the Tech to

Secretary to the Editor:

Secretary to the Editor:

50. Secretary of the Interior (the Tech)

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Seamans returns to public service

Post post, Professor Seamans plans to resign his positions on the State Street Bank and Rock Corporation. He hopes to continue to serve on the Board of Overseers at Harvard University.

When asked about specific defense plans, Professor Seamans generally declined comment, although he expressed his objectives of "developing equipment that is necessary for national defense" by "making maximum use of all developments." He indicated that the emphasis would be on an all-around development of all phases of national defense rather than an all-out development of one phase, such as an anti-ballistic-missile missile system.

On the topic of the nuclear arms race, Professor Seamans stated, "at this particular time we cannot unilaterally de-escalate." He did, however, stress the value of working together on scientific projects and urged, "We've just got to be alert whenever we can make agreements with the Soviets and others."

Professor Seamans has been associated with the Air Force since 1941 when he was a graduate student working on research projects. He earned his B.S. degree from Harvard University in 1929 and his M.S. in aeronautics in 1942 from MIT. In 1951 he was awarded Sc.D. in instrumentation.

Remaining at MIT, Professor Seamans became an Associate Professor in the Department of Aeronautical Engineering and acted as Chief Engineer of Project Meteor and director of the Flight Control Laboratory. In 1955 he left for RCA and remained until joining NASA in 1960. In 1965 he was named Deputy Administrator of NASA.

CAP to rule on probation cases

(continued from page 1)

Committee on Academic Performance, which is the only group which can hand down a final decision to place a student on probation. In this case the FAC defends its conclusions and the CAP cross-examines. If, after all these procedures, all parties deem it necessary, the student will be notified that he is on probation for the next term.

Two dangers
Prof. Rota says there are two cases in which a student's performance may be considered dangerous. Receiving one or two F's is usually grounds for review; any more is almost certain trouble. On the other hand, though, a student who passes everything will sometimes be placed on probation if his work is not adequate. Butner remarked that this is rarely done in the first term, though.

Probation is the only form of official warning given by the Institute. If a student's performance merits probation for two terms in a row, he is usually "dissqualified" from attendance, as the euphemism goes. Last year 27 fresh each term, about 3%, were on probation.

The schedule this year for probation reviews will begin on February 4, when grades will be distributed to the FAC members. Discussions will begin, and all probation notices will be handed down by Feb. 14, three days after the term has begun.

Prof. Rota feels that "the concept of probation has changed, and will change further." The CAP is still re-evaluating the entire system, and it will probably change in some details.

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SPORT COATS Save $10 on Shefflunds, tweeds and blazers $45 to $75.50.
FLANNEL SHIRTS* pre-cuffed, $13.35, reg. $16.35.
TOPOCOUTS AND OVERCOATS Save $15. Usually $85 to $115. Worsted, Cheviots and twill topcoats and worsted Cheviot overcoats. Tuxedos, coatwear and raincoats excluded from this sale.

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PAJAMAS Clearance of $5.95 and up, sale $4.98.
DRESS SHIRTS from our stocks and special purchase. White, colored. Reg. $5 - $5.95, sale $3.98.
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SPORT SHIRTS Special on famous brand. Reg $6 - $8.50, sale $4.95. Also Vipells shirts. Reg. $16 and $20.50, sale $9.98.

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- first floor -
COTTON BLOUSES 1/2 off LINGERIE AND FOUNDATIONS, famous brand, 1/3 off. PINNEN HOSE, 1/3. DRESSES by famous maker, 1/3 off. SAMPLE JEWELRY 1/3 off. TURFLENT JERSEY 1/3 off.

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BROOKLYN AND MANHATTAN SHOES Selected styles only from our regular stock. Reg. $26 Sale $19.95.
NECKWEAR from our regular stock.
Reg. $7.50 Sale $5.50 2/$10
5 $5.35 2/$10
$4 and $3.50 $2.69, 3/$5
$3 and $2.50 $1.80, 3/$5.50
$2 and $1.50 $1.15, 3/$5.50.

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MEDICAL CENTER
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tter for the last month or four months, has been a solid success for us. As to the story, there is a simple, but effective, plot which runs through the entire film. The characters are well-drawn, and their actions are believable. The photography is good, and the color is well-saturated. Overall, it is a solid, entertaining film that should appeal to a broad audience.

The story is about a young man who is sent to prison for a crime he did not commit. He is released after a successful appeal, but he is still on probation. He must find a job and stay out of trouble for one year, or he will be sent back to prison. The film follows his struggles to find a job and his attempts to be a productive member of society.

The acting is very good, with a solid cast of characters. The dialogue is well-written, and it flows naturally. The film is well-paced, with a good mix of action and drama.

In summary, this is a solid, entertaining film that should appeal to a broad audience. It is well-made, and it tells a powerful story. I would recommend it to anyone who enjoys a good, solid drama.

The film is distributed by a major studio, and it is available on DVD. It is rated PG-13, so it may not be suitable for children.

I hope this review is helpful. Please let me know if you have any questions or if you would like to discuss the film further.

Sincerely,
[Your Name]
Mighty Crimson crumble

By Bob Simonson

Last Wednesday evening the varsity grapplers gained a much desired victory over the neighboring Harvard wrestlers; they handed a close defeat to Harvard to the tune of 26-16. This triumph was made all the sweeter because the engineer wrestlers have not defeated the Harvard matmen since 1961; last year MIT was edged out of a victory by a 23-21 score.

Three engineer wrestlers were able to demonstrate marked superiority over their opponents by pins so as to gain the maximum five team points. Joe Bieras '70, 123 lbs., accomplished this, as did Greg Erickson '69, 130 lbs., and Fred Andrew '70, wrestling unlimited; all three pins were in the second period. Three more Tech wrestlers racked up three team points each by defeating their opponents or points gained by putting their Harvard grapple at a disadvantage, or reliving themselves from one. Ted Miller '71, 115 lbs., won on such a decision, 5-3, followed by team co-captain Jack Manukian '69, 145 lbs., whose score was 4-3, and Rick Weighby '70, 160 lbs., who won 1-5. Team co-captain Ronn Hackley was winning an exciting match 4-1 when in the last 15 seconds his opponent gained three points, thus drawing a tie and giving each team two additional points.

Four MIT matmen were unable to win their matches. Mike Sherrod '71, 137 lbs., Dean Whelan '70, 167 lbs., and Bruce Evany '71, 191 lbs., all lost by decisions. Walt Price '70, 177 lbs., was pinned by his opponent; however, prior to the pin, he sustained a very painful chest injury, which may put him out of action for two to four weeks. Because of this, and past superb performances, next Tuesday's home meet against Springfield should be another outstanding MIT victory.

On Deck

Today

Volleyball (V) -- Farnsworth State
Alpine, away, 1 pm

Field Hockey (M) -- Colby, home, 8:30 pm

Basketball (F) -- Bentley College, home, 7 pm

Basketball (M) -- Middlebury, home, 8:30 pm

Fencing (F) -- Cornish-Carlisle, home, 7 pm

Gymnastics -- Plymouth State College, home, 2 pm

Fencing (M) -- Stevens Institute, home, 2 pm

Imperial point plan suspended

By Jeff Weisman

During its pre-vacation meeting, the Intramural Council reviewed the question of whether or not to abolish the IM point system. This action came after the MIT point system in Harvard. There were five basic favorable arguments. The conservative forces claimed the IM points encouraged participation in sports through an added incentive. Also, living groups can rate their achievements by comparison with others. Other living groups can rate their achievements by comparison with others. Other

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Skaters lose to WPI, 4-1; record now dropped to 1.

How They Did

Basketball
MIT (V) 68-59 Versus (V) 59
MIT (M) 26-Harvard (M) 16
Hockey
VPI (V) 4-MIT (V) 1

Harvard defeats fresh grapplers

The Tech wrestlers lost a close match to Harvard last Wednesday, 19-16, on a forfeit in the unlimited weight class.

The engineer started strong and a Paul Hockfeld won his match 4-4, then Susan Southard Arthur pinned his opponent in 2:44 seconds. Two victories added to the Tech lead by winning a forfeit at 137 pounds. At this point Harvard started to come back and the experience of Bill Gil, who lost 14-3, MIT then forfeited it 132 pounds, and Mitchell lost a close match 4-3, costing Tech's lead in two points. The lead held at two when Maurice Robertson won 5-1 but Bruce Albro lost 7-2. However, Harvard won the last three losses by forfeit for their victory.

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Photo by Gary Delany

Barber

Fred Andree '70 chews up his Crimson opponent on the way to a 2-27 pin. Andree put the finals on a very satisfying 26-16 victory over the Harvard grapplers. Record now 3-0.