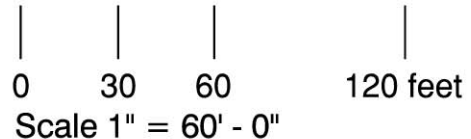


Novartis Institutes for Biomedical Research | Courtyard Landscape Update | Plan

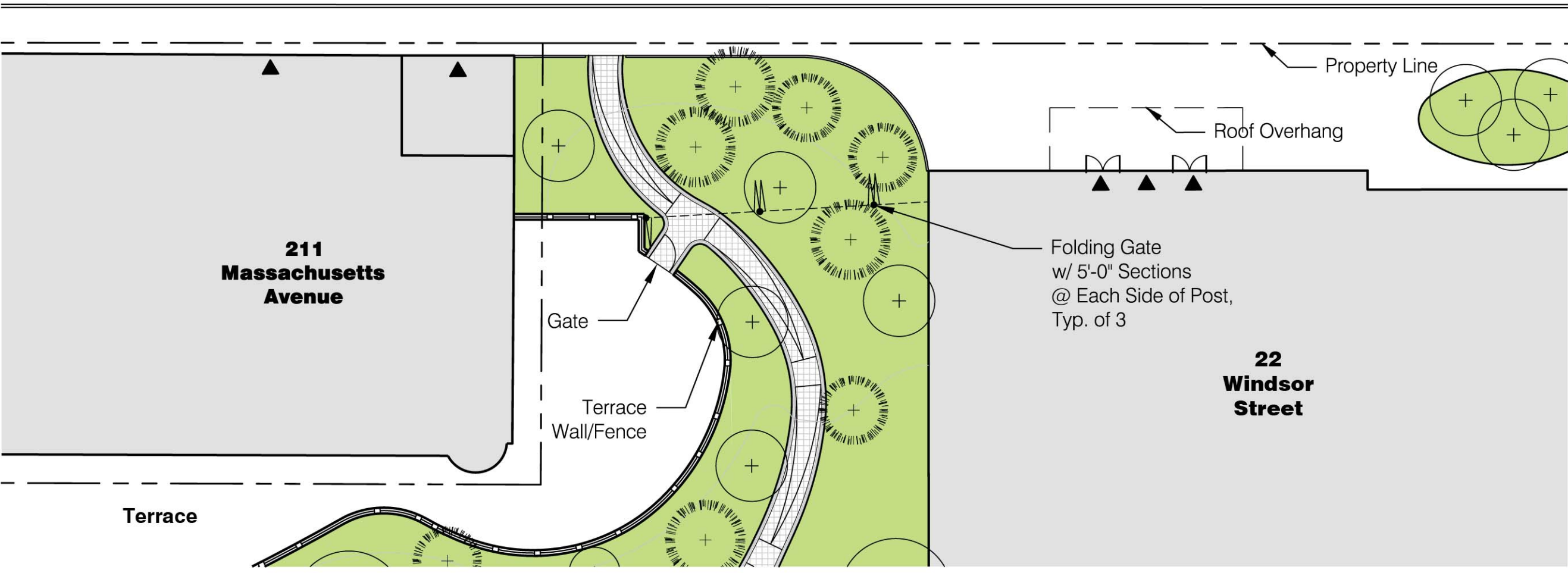
Michael Van Valkenburgh Associates, Inc., Landscape Architects

Maya Lin Studio with Bialosky + Partners Architects

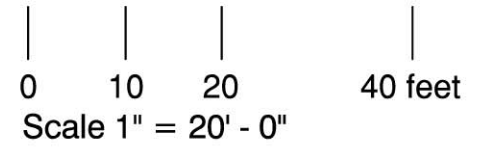




WINDSOR STREET



Novartis Institutes for Biomedical Research | Windsor Street Courtyard Landscape Update | **Plan**
 Michael Van Valkenburgh Associates, Inc., Landscape Architects
 Maya Lin Studio with Bialosky + Partners Architects





Novartis Institutes for Biomedical Research | Windsor Street | View A (Open)
Michael Van Valkenburgh Associates, Inc., Landscape Architects
Maya Lin Studio with Bialosky + Partners Architects



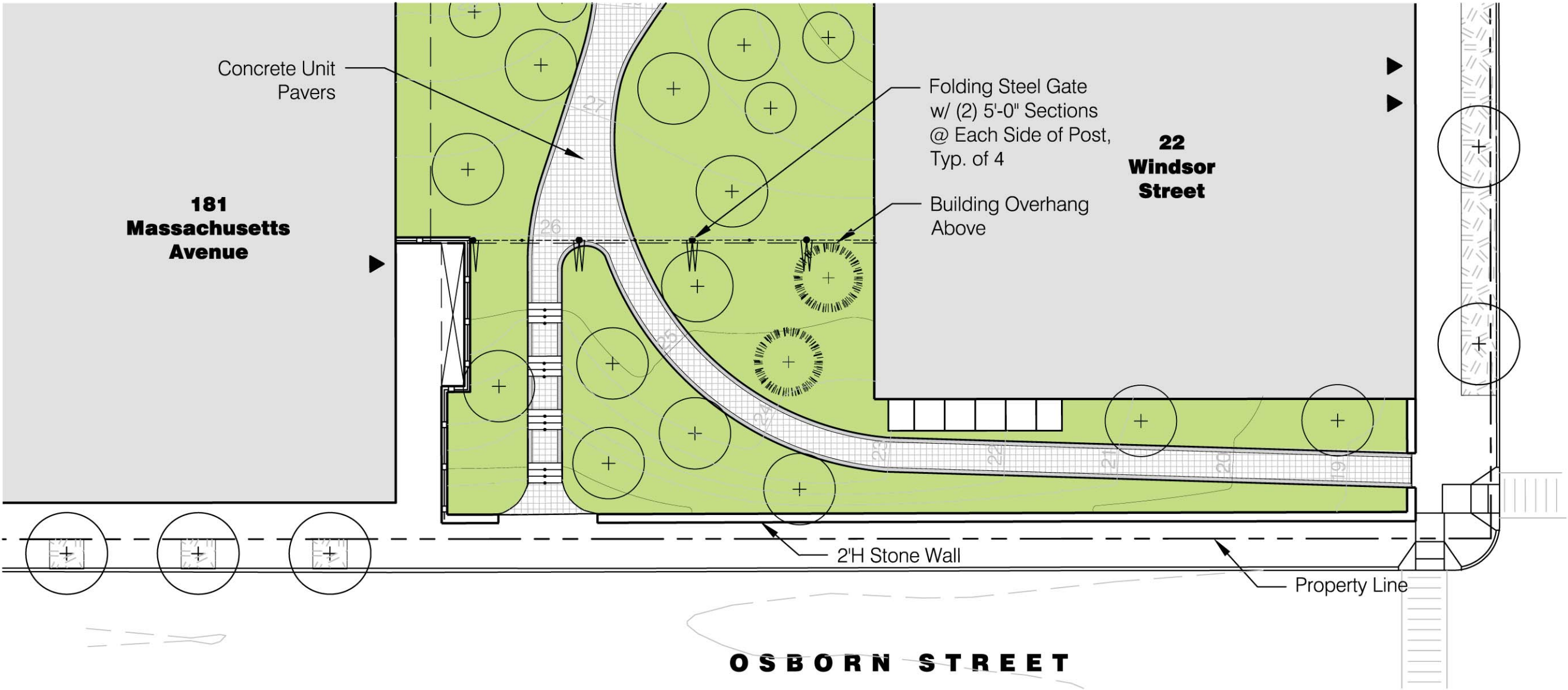


Novartis Institutes for Biomedical Research | Windsor Street | View B (Closed)

Michael Van Valkenburgh Associates, Inc., Landscape Architects

Maya Lin Studio with Bialosky + Partners Architects





Concrete Unit Pavers

**181
Massachusetts
Avenue**

Folding Steel Gate
w/ (2) 5'-0" Sections
@ Each Side of Post,
Typ. of 4

**22
Windsor
Street**

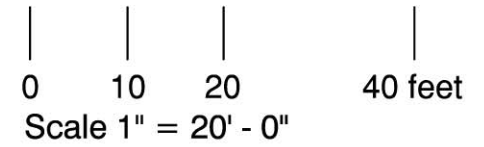
Building Overhang
Above

2'H Stone Wall

Property Line

OSBORN STREET

A/B





Novartis Institutes for Biomedical Research | Osborn Street | View A (Open)

Michael Van Valkenburgh Associates, Inc., Landscape Architects

Maya Lin Studio with Bialosky + Partners Architects



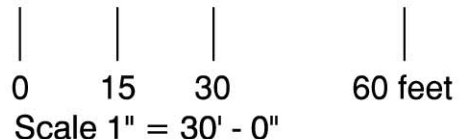
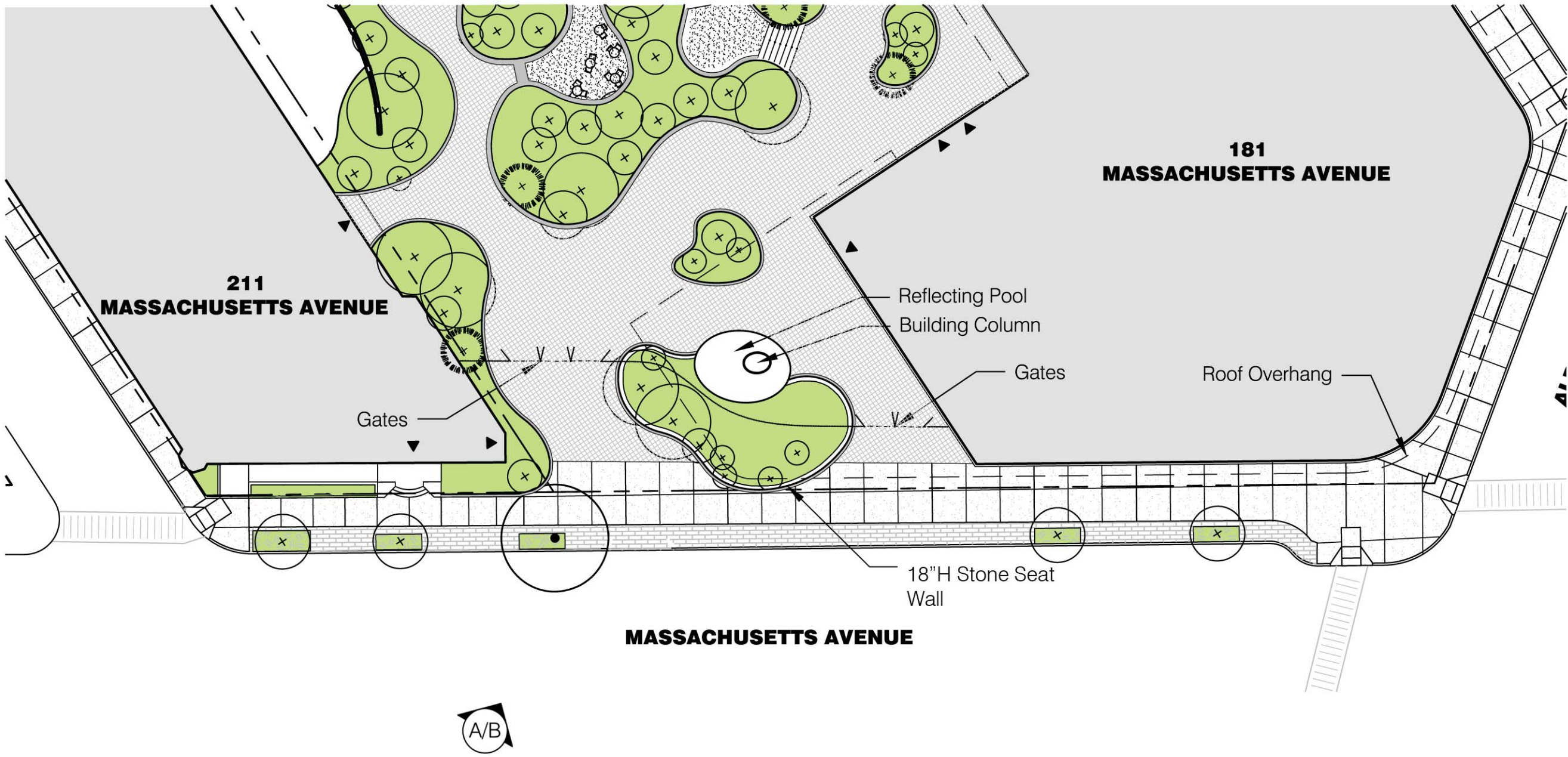


Novartis Institutes for Biomedical Research | Osborn Street | View B (Closed)

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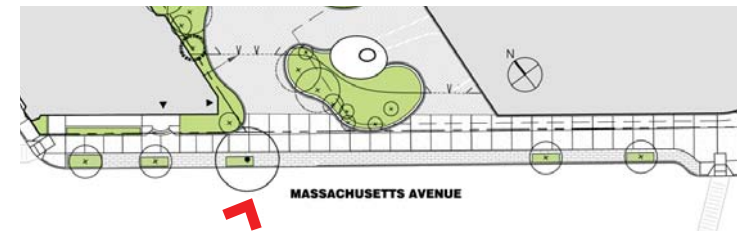




Novartis Institutes for Biomedical Research | Massachusetts Avenue | **View A (Open)**

Michael Van Valkenburgh Associates, Inc., Landscape Architects

Maya Lin Studio with Bialosky + Partners Architects





Novartis Institutes for Biomedical Research | Massachusetts Avenue | View B (Closed)

Michael Van Valkenburgh Associates, Inc., Landscape Architects

Maya Lin Studio with Bialosky + Partners Architects

