

As ROTC Group Ends Work, Difference on Gays Policy Looms

By Stacey E. Blau
NEWS EDITOR

As the five-year term of the MIT ROTC working group nears its close next month, the question of what MIT plans to do with its ROTC program lingers.

ROTC discriminates against homosexuals, violating MIT's non-discrimination policy which protects MIT students, faculty, and staff from discrimination based on sexual orientation.

The Institute's policy on ROTC has been under review because of this conflict. After a faculty resolution in October 1990, the working group was formed to change the federal government's discriminatory policy on homosexuals in the military, said Sarah E. Gallop, assistant for government relations in the president's office.

Group tries to change policy

Through surveys, meetings, policy endorsements, and advertisements, the group worked "for the reversal of the policy" against homosexuals, until the Clinton Administration's 1993 "don't ask, don't tell" decision, Gallop said.

At the time the working group was formed, members of the military could be asked about their sexual orientation and be dismissed from the military if they were gay.

In January 1993, President Clinton announced the federal government's new policy, which protects members of the military from being questioned about their sexual orientation but does not ban discrimination against homosexuals in the military.

Since that year, the group has done nothing to actively oppose the government's policy on homosexuals in the military, Gallop said. Instead, it has been "observing the implementation" of the policy, she said.

"It would be imprudent to act" before we see how the new policy works, Gallop said.

The working group includes Gallop, Director of Special Services Stephen D. Immerman, Professor of the History of Science Kenneth R. Manning, and Professor of Ocean Engineering J. Kim Vandiver



ARIFUR RAHMAN—THE TECH

New Army ROTC cadets practice rappelling near Building 33 last Saturday. ROTC will come under increased scrutiny during the upcoming year as MIT reviews its participation in the program.

PhD '75, former chair of the faculty. The committee was chaired by former Provost Mark S. Wrighton, but no one filled the post when he left MIT last spring to head Washington University in St. Louis.

Group makes progress with policy

"The group has, in my opinion, done a good job grappling with a very complex situation," Vandiver said.

An important part of the working group's job has been to keep track of the initiatives with regard to

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Survey Will Assess Freshman Year

By Jennifer Lane
ASSOCIATE NEWS EDITOR

In an effort to learn about and improve the freshman year experience, a Dean's Office group will send a 10-page survey to each sophomore tomorrow.

The Education Studies Working Group felt the survey was necessary after analyzing the results from the 1994 Senior Survey, which showed students had concerns about their freshman year, said Associate Dean Alberta G. Lipson, co-convenor of the ESWG.

Considering that seniors are somewhat removed from the freshman experience, the ESWG decided to survey sophomores, Lipson said.

The survey focuses on the freshman academic experience, with questions on freshman advising, the improvement of various skills and abilities since high school and over the course of the year, favorite subjects and why they were favored, views on academic policies such as

the Pass/No Record system, Independent Activities Period, and academic performance.

The survey also touches on some non-academic issues such as Residence and Orientation Week, living groups, and activity participation.

Questions asked are both multiple choice and open-ended. In pilot tests, the survey took between 20 and 30 minutes to complete.

In order to assure anonymity and eliminate extra survey questions about the background of the particular respondent, such as advanced placement credit and details about high school, each student has been given a random code number that is linked to their MIT identification number.

The Registrar's Office can link the code number to the MIT ID number and report background data, but without having access to the survey data. Similarly, the researchers

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Many Frosh Running In Class Elections

By Eva Moy
STAFF REPORTER

This year's elections for freshman class council offer a much wider field of candidates than last year's, with almost 50 percent more candidates for the six positions.

Voting, which begins today and runs through Friday, is conducted exclusively through Athena. Students can read the candidates' platforms and vote by typing "add ua; vote" at the Athena prompt.

The Undergraduate Association sponsored a study break last night for freshmen to meet the candidates. There will be another study break tomorrow at 7 p.m. in Talbot Lounge at East Campus.

Eleven students are running for freshman class president, five for vice president, two for treasurer, and one for secretary.

Two teams of two students each

are running for social chair, and only one team is running for publicity chair.

The large number of presidential candidates "detracts from the election," said Ashwin Viswanathan '98, coordinator of the freshman elections and UA Council floor leader.

A tight schedule

From Sept. 1 when candidate packets were distributed to the first day of elections today, freshmen had just under three weeks to complete the paperwork, gather the required number of signatures, and advertise their candidacies.

Candidates were required to collect petitions signed by 110 freshmen, or about 10 percent of the class, to be eligible for office.

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Tang Center Provides New Education Space for Sloan

By Carina Fung

The Tang Center, the Sloan School of Management's new 45,000-square-foot, \$12 million addition to Building E51, has opened for student use while construction is finished.

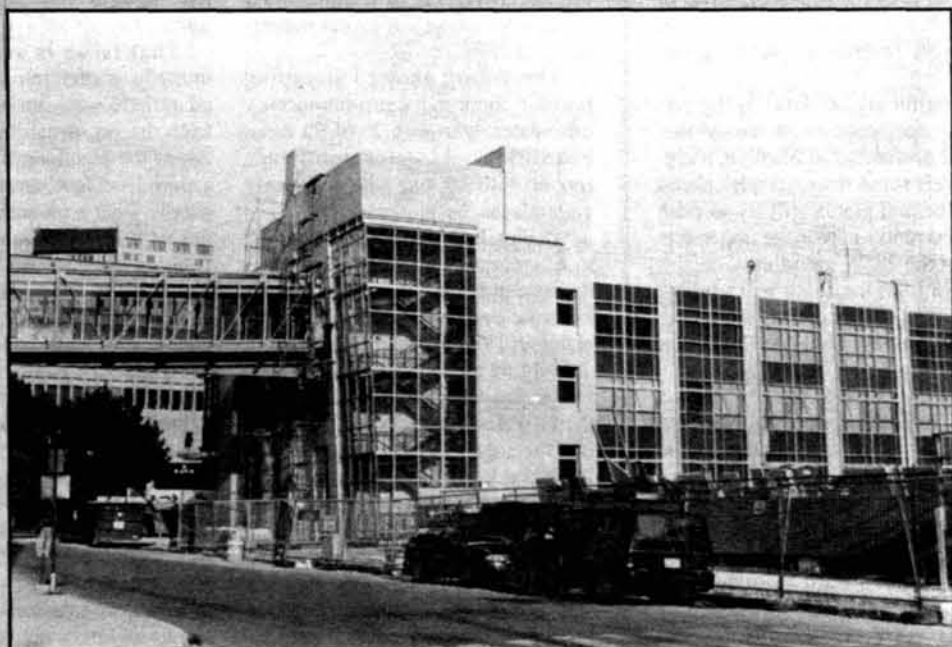
The center "has been designed to support the highest quality instruction and to provide the professional space in which students can best learn the practice of management and form and foster their career goals," said Jeffrey A. Barks, associate dean of the school.

With an increase in Sloan admission, the school required more space for students, including recruiting and interview rooms, an auditorium, and extra study space, Barks said.

Construction was on-budget at \$12 million and took about two years.

The Tang Center is a very important improvement for the school, since this is the first time a Sloan building has been constructed to be completely devoted to education, Barks said.

Though the Tang Center is currently unfinished, the essentials of the building have been



INDRANATH NEOGY—THE TECH

The Sloan School of Management's new Tang Center is open for students while construction continues.

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WORLD & NATION

Conferees Meet to Finalize Pentagon Budget

THE WASHINGTON POST

WASHINGTON

When House and Senate conferees meet Tuesday to finalize details of next year's Pentagon budget, the government's multimillion-dollar annual subsidy to Westinghouse Electric Corp. and Britain's Rolls-Royce to develop a new, fuel-efficient engine for Navy warships will be on the line.

The \$244 billion House version of the 1996 military spending bill would end the subsidy after a Navy expenditure of close to \$200 million. A House Appropriations Committee report cited "serious technical problems," and questioned whether the savings promised by the engine would ever come close to recouping the anticipated \$400 million of the Navy's overall development costs.

But for reasons that shed light on the web of commercial, diplomatic and congressional interests that make it difficult to end this and dozens of other defense program, it appears unlikely the House will get its way.

Both Pennsylvania's senators are supporting development of the Intercooled Recuperative (ICR) Gas Turbine Engine, which would be assembled and tested at the Philadelphia Naval Shipyard. The ICR program would provide a new role for the yard, which officially closed on Sunday.

Philadelphia's Mayor Ed Rendell, who has been pushing for reuse of the yard, has urged members of the Pennsylvania congressional delegation to get behind ICR. Rendell briefed President Clinton Monday on the yard's problems.

Westinghouse, the prime contractor, hopes to use the Navy contract to hone its turbine technology, possibly leading not only to multi-billion sales to power the next generation of warships, but also to commercial sales of turbines for civilian power generation.

For Rolls-Royce, which is building and testing key engine components in the United Kingdom, the program provides crucial access to the U.S. defense market, and the British government has told the Pentagon it considers the ICR project an important part of U.S.-British defense collaboration.

Questions Arise About Withholding Of Foster's Notebook

THE WASHINGTON POST

WASHINGTON

Former White House counsel Bernard Nussbaum is refusing to take the blame for withholding a handwritten notebook found in Vincent W. Foster Jr.'s briefcase and kept by officials for more than a year as federal investigators sought clues to his death.

White House officials pointed a finger Friday at their former colleague, who has taken the fall for many of the administration's missteps to date relating to Foster's death and the related Whitewater investigation. Officials said only Nussbaum could explain why Foster's notebook detailing his concerns about the White House travel office controversy was withheld for so long from Justice Department investigators and former special counsel Robert B. Fiske Jr.

But Nussbaum's lawyers said he was not even at the White House when Fiske subpoenaed records kept by Foster, the deputy White House counsel whose body was found in a Virginia park in July 1993. "The White House will have to indicate why the decision was made not to turn over the travel office file (to Fiske) in May of 1994," said James Fitzpatrick, Nussbaum's lawyer.

Nussbaum left the White House in March of that year.

WEATHER

Miss Marilyn

By Gerard Roe

STAFF METEOROLOGIST

First things first. Logan Airport recorded almost three inches of rain Sunday, the largest one-day total since January. Despite the deluge, we are still one-third short of our customary 30 inches at this time of year. Now the problem. The overwhelming factor in the weather over the next few days is the progress of Hurricane Marilyn in the western North Atlantic. As of Monday night, she is situated about 400 miles (640 kilometers) southwest of Bermuda moving almost due north at 14 mph (22 kph) and packing sustained winds of 100 mph (160 kph). Marilyn is smaller in extent and magnitude than last week's Luis, but the destruction on St. Thomas is a sobering testimonial to her power.

There are two competing factors determining her fate. At the surface, slipping off into the ocean to the northeast, is an anticyclone. This generates low-level winds from the east ahead of Marilyn, nudging her closer to the coast. At upper levels some strong ripples ahead of a large trough now digging into the central plains will try to push the Hurricane out to sea. The best bet currently is that the upper levels will win out, keeping Marilyn east of the 70°W meridian.

In any event, the approach of Marilyn from the south will squeeze the isobars, bringing strong winds from the ocean, possibly gale force off the Cape. Accompanying clouds and rain are likely in Boston on Wednesday.

The ultimate fate of Marilyn is to get swept off to the northeast as a huge region of polar air pushes down over the country. Associated with this intrusion, the first snows of the season are possible in the Rockies.

Today: Mostly sunny. Moderate winds from the north or northeast at 15-20 mph (24-32 kph). Becoming cloudy early evening. High 65°F (18°C).

Tonight: Cloudy with a fair chance of rain toward morning. Low 55°F (13°C).

Wednesday: Gusting winds from the northeast. Rain likely, possibly heavy in eastern areas. High 61°F (16°C). Low 53°F (12°C).

Thursday: Rain possible. High in the upper 60s (18-20°C). Low in the lower 50s (10-12°C).

Unabomber's Manuscript Published in Times, Post

By Howard Kurtz

THE WASHINGTON POST

WASHINGTON

After weighing the question for nearly three months, *The Washington Post* and *New York Times* have agreed to publish in Tuesday's *Post* a 35,000-word manuscript submitted by the Unabomber, the serial mail bomber who has promised to halt his deadly attacks if either newspaper ran his lengthy critique of industrial society.

Donald E. Graham, *The Post's* publisher, and Arthur O. Sulzberger Jr., publisher of the *New York Times*, said they jointly decided to publish the document "for public safety reasons" after meeting last Wednesday with Attorney General Janet Reno and FBI Director Louis J. Freeh. The papers are splitting the cost of an eight-page insert, which will appear only in *The Post* because it has the mechanical ability to distribute such a section in all copies of its daily paper.

"From the beginning, the two newspapers have consulted closely on the issue of whether to publish under the threat of violence. We have also consulted law enforcement officials," Graham and Sulzberger said in a joint statement. "Both the attorney general and the director of the Federal Bureau of Investigation have now recommended that we print this document for public safety reasons, and we have agreed to do so."

The FBI has been investigating the man known as UNABOM since 1978, when officials believe he launched the first of 16 attacks that have killed three people and injured 23 others.

"Neither paper would have printed this document for journalistic reasons," Graham said in an inter-

view. "We thought there was an obvious public safety issue involved and therefore sought the advice of responsible federal officials. We are printing it for public safety reasons, not journalistic reasons."

"It's awfully hard to put too much faith in the words of someone with the record of violence that the Unabomber has," Sulzberger said. But, he said, "you print it and he doesn't kill anyone else; that's a pretty good deal. You print it and he continues to kill people, what have you lost? The cost of newsprint?"

"This is not a First Amendment issue. This centers on the role of a newspaper as part of a community."

Graham said that publication of the special section, at a cost of \$30,000 to \$40,000, will not necessarily set a precedent. "I think this is a singular case," he said.

Graham added that "clearly the FBI knows more about this man than we do. Their feeling is there is some reason to believe he will do what he says."

In an April letter to the *Times*, the Unabomber said he would renounce terrorism — which he defined as "intended to cause injury or death to human beings" — if his manuscript were published. But he reserved the right to engage in sabotage "intended to destroy property without injuring human beings."

If the *Times* or another widely read publication did not print his manuscript, the self-described anarchist said, he would "start building our next bomb."

At the end of June, *The Post* and the *Times* received copies of a 56-page, single-spaced text, plus 11 pages of footnotes and other material. The Unabomber said he would wait three months for a decision. Both papers promptly turned the material

over to the FBI.

The publishers' meeting with Reno and Freeh was also attended by Leonard Downie Jr., *The Post's* executive editor, and Joseph Lelyveld, executive editor of the *Times*. It was the second time in three months that the papers' executives had met with Reno and Freeh to discuss the Unabomber's request, and the publishers agreed early on to reach a joint decision. Justice Department officials declined to comment Monday.

Media analysts have been divided on whether the newspapers should print the Unabomber's treatise. Some have said that publishing 35,000 words is a small price to pay for the possibility that the killer would halt his attacks. Others have warned that the newspapers have no way of knowing whether the terrorist will keep his word, and that accepting his terms could encourage violent groups to make similar demands.

Sulzberger said he was not moved by the "copycat" argument because the Unabomber's 17-year record of violence was unique. He said federal and private experts had advised the publishers "that this man does tend to keep his word."

In his April letter to the *Times*, the Unabomber asked the paper to publish three shorter follow-up pieces over the next three years. Graham and Sulzberger said no decision had been made on that request. *The Post* and the *Times* published excerpts from the manuscript of about 3,000 words on Aug. 2 but did not say whether they planned to print the entire document.

The Unabomber's manuscript is a manifesto calling for worldwide revolution against modern society.

China Vows To Dump Newly Elected Hong Kong Council

By Maggie Farley

LOS ANGELES TIMES

HONG KONG

China reacted bitterly to the losses suffered by pro-Beijing candidates in Hong Kong's most democratic elections ever, reiterating its threats to nullify the legislature when it resumes sovereignty in 1997.

Sunday's Legislative Council elections were "unfair and unreasonable," said the official Xinhua News Agency on Monday, adding that it is "impossible" for the newly elected lawmakers to continue their terms after China's recovers the territory in 1997.

The voting showed sweeping popular support for pro-democracy candidates, who won 23 of 60 seats, and little backing for politicians linked with China, who won only eight places.

Beijing had hedged its bets in the race, indirectly backing more than a dozen candidates despite its threat to throw even its own people out of office in 1997 to install a legislature entirely of its own choosing. Those in the pro-China camp had touted their connections with Beijing, saying the new ruler would treat the territory more favorably if Hong Kong's people demonstrated their willingness to cooperate.

But voters resoundingly rejected that inducement, opting instead to stand up to Beijing and to perceived threats to the territory's freedoms. "Everyone has to recognize that Hong Kong has expressed its views about the present and the future with great clarity, and I'm sure, great

conviction," said Hong Kong's governor, Chris Patten. He had one message for his Chinese counterparts: "Trust the people of Hong Kong," he said Monday.

Although the election evolved into a referendum on Chinese rule, substantive issues remain. Indeed, on Monday — the day the election results were tallied — the government announced a surge in the British territory's unemployment rate. The government says 3.5 percent of the working-age population in this economic dynamo of 6 million people now are looking for jobs.

That issue is sure to get the immediate attention of newly elected politicians, particularly those from the pro-democracy parties that swept the elections. Employment is a populist issue; most Hong Kong people want a reduction in the number of migrant laborers — mainly from China and the Philippines — employed in the colony.

A campaign staple of some Democratic party candidates was to "keep foreign workers out of Hong Kong," aimed at fears that low-cost Chinese laborers would come pouring over the border after 1997 to grab Hong Kong jobs. But economists say, that while popular, the slogan misses the reality that most of Hong Kong's unemployment results from a lack of trained service-industry workers, not an oversupply of low-wage labor.

After the dust settles, the new legislature will have to get down to the business of governing the territory in its final days before the hand

over. Although he champions the democratic process, Patten may find the new council difficult to work with. In the past, a third of the body was appointed by the governor and could usually be counted on to act as a rubber stamp.

But the Democrats, once allies of the governor, led a no-confidence resolution against Patten last session, charging that he was making too many compromises with Beijing — failing, for example, to guarantee that Hong Kong's version of the Supreme Court will be independent.

Pro-China legislators and the business lobby — both interested in reducing market-upsetting friction by cooperating with Beijing — make up the balance of the council. Although the governor has ultimate authority and veto power, political analysts warn he must use it sparingly, to avoid setting a iron-handed precedent for Beijing. To complicate Patten's last days as Hong Kong's last governor, China plans to announce his successor and a provisional legislature next year, effectively turning him into a lame-duck leader, and second-guessing the elected council.

"This will be an administration-in-waiting, reducing the Hong Kong government to a shadow," warned Emily Lau, an outspoken independent legislator, who beat her opponent by a wide margin Sunday. It's even worse, she added later, for China to "throw all elected members out of office and replace them with a bunch of handpicked buffoons."

U.S. Closely Linked with French Nuclear Weapons Development

By William Drozdiak
and R. Jeffrey Smith
THE WASHINGTON POST

When President Clinton traveled to Hawaii early this month to celebrate the 50th anniversary of the end of the war in the Pacific, his aides dispatched an urgent message to the French government: Please do not conduct the first in your controversial series of nuclear blasts under a Pacific atoll while Clinton is in the region.

Even though French President Jacques Chirac was eager to proceed with the nuclear tests in the teeth of international protests, he realized he was in no position to turn down such a request from a special friend. Reluctantly, Chirac put off the politically embarrassing blast until Clinton had returned to Washington.

Chirac's gesture was partly a token of respect for the close relationship he has nurtured with Clinton during his first four months in office. But even more, say French and American officials, it was a tip

of the hat to the long years of unannounced support and assistance provided by the United States to the French nuclear weapons program.

Despite its claims of developing an independent nuclear deterrent, France has long relied on the United States for some of the most sophisticated technologies needed to upgrade and maintain a modern nuclear arsenal, these officials say.

Although known to specialists, the U.S.-French nuclear links have been little discussed over the years. With the French nuclear tests generating opposition around the Pacific and among environmentalists everywhere, however, the details of the collaboration are getting a new look.

In fact, even though the United States is no longer making its own bombs and has publicly criticized the French tests, U.S. officials say the cooperation is scheduled to expand to an unprecedented degree.

Washington and Paris currently are trying to negotiate an arrangement, for example, under which the two sides will begin to share sensi-

tive computer codes that describe how bombs behave when they are detonated. France needs the data to make full use of access to two sophisticated new U.S. nuclear weapons research facilities that Washington has quietly offered French weapons experts.

In addition, France has begun building a mammoth \$4 billion laser facility near Bordeaux for weapons-related research — nine stories high and three football fields long — with the help of an American scientist from the Lawrence Livermore National Laboratory, which is one of three U.S. weapons design centers.

A senior U.S. defense official said the Defense Department is straining to keep this collaboration within traditional bounds, in which the United States has secretly shared scientific data to help ensure that French weapons cannot be detonated accidentally or without proper authority while steering clear of collaboration in nuclear weapons design.

NATO Strikes on Serbs Accurate, But Many Strategic Targets Spared

By Art Pine
LOS ANGELES TIMES

WASHINGTON

The Pentagon said Monday that allied air strikes against the Bosnian Serbs this month have been the most accurate on record, but analysts said they still failed to destroy most of the Serbs' overall war-making capability because, for political reasons, the targets were so restricted.

While declining to provide specific figures, senior military officers said that increased use of laser-guided munitions in Bosnia meant that a higher percentage of the bombs dropped struck their targets than in the Persian Gulf War, which marked a breakthrough in bombing accuracy.

At the same time, however, private analysts — and some senior defense officials as well — said that North Atlantic Treaty Organization political leaders were so intent on avoiding "collateral" damage to civilians that pilots were prevented from going after many key weapons, such as tanks and individual artillery pieces.

As a result, they said, despite some 900 bombing runs by NATO warplanes, the air campaign only moderately damaged the Bosnian Serbs' basic war-making capability,

leaving them still able to threaten Sarajevo and other U.N.-designated safe havens if the political situation should change.

"This was a politically correct target list," said retired Air Force Col. Robert W. Gaskin, a former Pentagon military strategist. "The Serbs weren't really damaged that much militarily," he said. "The main reason that they are retreating is that the allies were persistent."

The allies' insistence on avoiding damage to civilians and public buildings such as schools and churches was a key consideration in the recent series of bombing raids. Officials said NATO air commanders personally reviewed all prospective targets to make sure they were isolated.

The allied bombing of Bosnian Serb targets began on Aug. 30, after the Serb militia shelled Sarajevo, and continued until the United Nations called a brief moratorium. The air strikes resumed on Sept. 5 and continued until Thursday, when the Serbs agreed on a cease-fire.

The United Nations and NATO have granted the Bosnian Serbs another reprieve on grounds that they appear to be moving their heavy weapons out of the exclusion zone around Sarajevo. NATO has

said that if the Serbs do not have all their weapons out by 4 p.m. (EDT) on Wednesday, the air strikes will resume.

U.S. Defense Secretary William J. Perry told reporters last week that NATO's air campaign had been "enormously effective," with bomb-damage assessments showing "levels of effectiveness of about 95 percent" — meaning that NATO bombs destroyed or disabled almost all the targets on which they were dropped.

The military officers who briefed reporters Monday did not dispute that assessment, but they declined to provide any backup figures on grounds that the battle-damage assessments had not yet been completed. They also cited concerns that detailed information could be of help to the Serbs.

One senior military official said that in 25 years as an intelligence officer, he had "never seen (a) better battle-damage assessment" than that of the last month. "This is an excellent precision battle strike against an opponent and I've never seen it better," he added.

In Monday's presentation, senior military officials said that the bombings had "severely reduced" Bosnian Serb air defenses.

Medicare Service Costs Would Increase Under Proposed Senate GOP Plans

By Robert A. Rosenblatt
and Edwin Chen
LOS ANGELES TIMES

WASHINGTON

Senate Republicans, in a sharp disagreement with House leaders that could complicate Medicare reform efforts, are preparing a plan to charge seniors significantly more for Medicare services, government and industry sources said Monday.

The preliminary plan, under consideration by the Senate Finance Committee, would raise the annual deductible for doctors' service to \$150 from the current level of \$100, sources said Monday. The plan also could require Medicare patients to make co-payments for the first time for home health care services and laboratory fees.

Both House and Senate Medicare planners agree that monthly payments by beneficiaries for doctor services, now \$46.10, should go to \$90 by 2002. But the House leaders do not want to impose any more burdens on beneficiaries, projecting that the government can gain as much as \$90 bil-

lion in savings as people move into managed care plans in increasing numbers.

The mood in the Senate is much less optimistic about savings from managed care. Senate health planners estimate that the government can save \$30 billion to \$50 billion.

On both sides of Capitol Hill, Republicans are searching for a combination of savings that meets the GOP target for Medicare of \$270 billion over seven years.

If managed care savings are less than expected, the money must be made up elsewhere, either from higher payments by the 37 million Medicare beneficiaries, or from reduced government reimbursements to the HMOs and to doctors, hospitals and other health providers.

Also under consideration are provisions requiring Medicare patients to make substantial new co-payments, possibly as high as 20 percent, for home health care, laboratory fees and — for those recovering from serious illnesses — the first 20 days of care in skilled nursing facilities.

There are no co-payments for these services under the current Medicare system.

And to control managed care spending, the Senate Finance blueprint would limit HMOs to 5 percent annual increases in the amounts they charge the government for providing health care for Medicare enrollees. This provision is likely to be opposed by the HMO industry as an arbitrary government effort to restrain the private market.

The proposal to require Medicare beneficiaries to pay an additional \$50 a year for doctors' fees — and perhaps to impose the 20 percent co-payment on other services — has irked House Republicans. House Speaker Newt Gingrich (R-Ga.), has been privately urging GOP senators to abandon that requirement.

The potential revenue from the move might be as much as \$50 billion over seven years. Such a sum would be "a significant step in the right direction" toward the GOP goal of \$270 billion in savings, Gingrich said.

House Plan Would Eliminate Fed Savings and Loan Industry

THE WASHINGTON POST

WASHINGTON

The House Banking Committee is near agreement on a plan that would eliminate the federal savings and loan industry — requiring existing institutions to become either national banks or state-chartered thrifts, and closing down the federal Office of Thrift Supervision, according to industry and congressional sources.

The provision, which is expected to be approved by the full committee Tuesday as part of its contribution to the overall budget reconciliation bill, was put on the fast track last week when congressional budget writers discovered it would raise \$5 billion in additional revenue for next year, these sources said.

The Senate Banking Committee is scheduled to act on its version Wednesday.

If the proposal becomes law, each of the nation's roughly 1,500 federally chartered savings and loans would face a choice two years from now: They could become national banks, under supervision of the Office of the Comptroller of the Currency or the Federal Reserve; or they could become state-chartered thrifts, under state regulation. Many might decide to merge with other institutions; a few might liquidate.

The plan, which grew out of a proposal to merge the two federal funds that insure bank and thrift deposits, took shape only last Friday, sources said. Committee staff members worked on it over the weekend, and it appeared to be in final form Monday.

Clinton Hoping to Avoid Social Issues in California

LOS ANGELES TIMES

PHILADELPHIA

As part of the first major swing of his re-election campaign, President Clinton is headed to California this week with his treasury filling rapidly, his poll numbers in the state looking promising, yet needing one thing in his quest for the nation's biggest electoral prize: A change of subject.

In 19 previous trips to the state as president, Clinton has cultivated an image as the chief executive who ministers to California's needs through earthquake, flood, fire, military-base closure and recession. Yet even with a payoff from all this now apparently in view, Clinton has been unable to turn the topic of his visits away from a vulnerability: the state's preoccupying social issues, led by affirmative action and immigration.

Each of his trips to California earlier this year has been dominated by those concerns, which re-election strategists see as Clinton weak points in a state he hopes to lock up early so that he can devote resources to other critical contests.

Some Democratic strategists assert that this fight over the agenda is already shaping up as the central element of the California campaign, no matter whom the Republicans pick as their candidate. In this view, Clinton must find a way to make the social issues secondary while promoting his record of service and portraying himself as a champion of moderates on such issues as abortion, gun control, health care and the environment.

Congress Weighing Slimmed Down Parks System

LOS ANGELES TIMES

SEQUOIA NATIONAL PARK, CALIF.

The big trees have been falling for decades, crashing down on roofs and cars and occasionally landing on people. For just about as long, the National Park Service has been trying to move Giant Forest Village, the park's commercial hub, out from under the regal sequoias.

Now, unless officials can come up with at least \$30 million in private capital, the second oldest national park and one of the most frequently visited could be without hotel rooms, restaurants, shops and other visitor services by 1998.

Giant Forest Village will be closed this winter, officials have decided, and some buildings near leaning trees have already been vacated. The state, reacting to chronic sewage spills, has ordered the Park Service to shut down the village's ancient sewer system.

Sequoia's plight has become a focal point of wrangling in Congress over the Park Service budget and whether the system of parks, monuments and recreation areas should be shrunk to help ease the federal deficit.

Facing a \$4 billion maintenance backlog, and watching many of its prized historical sites fall into ruin, the Park Service is pushing for legislation that give parks a larger share of the profits of concessionaires — the private businesses that provide most visitor services.

LAPD Chief Sues City

LOS ANGELES TIMES

LOS ANGELES

Embattled Police Chief Willie L. Williams on Monday filed a \$10 million claim against the city of Los Angeles and its police commission, contending that his privacy was violated and his reputation defamed when copies of his confidential personnel records were obtained by *The Times*.

Williams also asked the city to launch an investigation into the source of the document leaks, echoing a request Friday by City Councilman Nate Holden.

"There just doesn't seem to be any other viable option. He's not going to sit up there as a sitting duck and permit these violations to go unaddressed," said Melanie E. Lomax, the chief's lawyer and former police commission member. "There's obviously been a deliberate effort to smear the chief. It continues to distract him from his efforts in investigating rogue officers and the whole reform movement."

The claim, which must be filed as a precursor to a lawsuit, focuses on an article in Friday's Los Angeles Times that detailed a police commission investigation into whether Williams improperly accepted free hotel rooms in Las Vegas or tickets to Universal Studios and then lied about it to the commission.

OPINION

Student Input Needed in Re-engineering

The re-engineering of student services seems destined to become the most momentous project the MIT administration will undertake this year. We urge those who are in charge of the effort to remember to include student input at every stage of the process.

Editorial

Planning and decisions made on the basis of community consensus have a proven track record of success. Those based exclusively on administration wish-lists have generated conflict and discord. Recent years have provided ample evidence that the process of considering proposals by members of the MIT community, such as those of administrators, is often as important as the outcome. The inclusion of community groups must take the paramount role in reaching any outcome.

Of all the methods for including input — surveys, focus groups, town meetings, information kiosks, discussions with student leaders, infrequent open meetings or “town meetings,” regular meetings — open planning sessions and regular meetings with student groups stand the best chance of fostering consensus. Openness and inclusion are essential features if distrust and suspicion are to be avoided. Furthermore, the novelty of this method ought to recommend itself to an institution so eager to experiment with new ways of solving problems.

Of the remaining options, the survey is the least effective means of gauging student preferences. Students have been swamped with so many surveys over the past two years that many have become cynical about their impact. Town meetings,

another option, tend to fail to reach any closure or consensus. Since everyone has something to say, the flow of the discussion tends to jump around from topic to topic with no real clash or continuity between ideas. Also, the town meeting format focuses attention on panel members or administrators, inappropriate for the community-based approach administrators should be pursuing.

Finally, the leaders of the re-engineering effort should not poison the well of student input by bringing too few issues to the table. If members of the community find that their input is only desired on the matter of sandwich display arrangements or cookie selection, re-engineering will fail. Big issues, such as the Aramark contract, bringing food truck vendors into Walker Memorial, the limits to the use of the MIT Card, and other such issues need to be discussed in an open and flexible manner. If administrators are not prepared to change their standard operating procedures when they arrive at the table, they will never succeed in rebuilding the students' trust.

In the upcoming months, student groups will be expecting invitations to fact-finding sessions and open discussions. It is absolutely imperative that the directors of the re-engineering effort succeed where previous efforts have failed so miserably. By working with interested student groups from the outset, and by remaining flexible on issues of real concern to students, the administration stands a chance of building trust and reaching consensus. If anything needs re-engineering on this campus, it is the process of making decisions.



Letters To The Editor

Jim's Journal Is Ok

When I arrived at MIT this fall, I started reading *The Tech*. I found that I enjoyed “Jim’s Journal” (by Jim), although I could not explain why.

Then Christopher E. Bachmann '99 wrote to *The Tech* [“Tech’s Printing of ‘Jim’s Journal’ Excessive,” Sept. 15] and used sarcasm to complain about “Jim’s Journal.”

Maybe he needs to read a different paper.



Paul M. Carlson G

Editor's Note: The Tech is reviewing its syndicated cartoon strip choice. Readers' comments are always welcome on these pages.

MIT Should Quit Stifling Leadership

Column by Anders Hove

OPINION EDITOR

“Leadership” was the topic at last weekend’s MIT Alumni/ae Association conference. The prevailing views expressed during the conference wouldn’t surprise you.

Take the members of the Educational Council — the alumni/ae who conduct MIT admissions interviews — for instance. They had some disturbing things to say about leadership at their bull session.

Several participants played down the importance of leadership at a science and engineering school. One asserted that industry isn’t really interested in hiring leaders, but rather in filling positions. Another declared that assertiveness and leadership were more often bad qualities among employees, since they might hinder their ability to do only as instructed. (Director of Admissions Michael C. Benkhe was seen

furiously scribbling notes. The opinion department would love to hear what he found so enlightening.)

MIT graduates, it seems, often make successful leaders (although I doubt an effort was made to uncover unsuccessful leaders among the alumni/ae). The roads these leaders took to leadership are as diverse as their life stories. Some always thought of themselves as leaders, while others rose to positions of leadership after doing plenty of time in other jobs. It was unclear whether they led because of their MIT experience, or in spite of it.

Indeed, participants in the conference voiced a wide variety of concerns about MIT’s role in fostering leadership. Most of their stories related to learning leadership through classwork and cooperation at an intellectual level. Few emphasized the actual practice of leadership on campus.

I sympathize with those who can’t think of

a way to find leaders among MIT applicants, and with those who can’t think of how to make leaders out of MIT students once they are admitted. I don’t have a complete solution either.

Instinct tells me, however, that one way to encourage leadership among MIT students would be to stop stifling it.

It’s not that there aren’t examples of leadership at MIT. Most of the ones I can think of, however, seem to have succeeded because they didn’t conflict with the goals of MIT’s lean but entrenched administration. (The Baker House Dining initiative, the Safe Walk program, or the student-run Killian Kick-Off are recent examples.)

As everyone knows, however, when the top people on the second floor of the Infinite Corridor want something done, they are more

Hove, Page 5

Opinion Policy

Editorials, printed in a distinctive format, are the official opinion of *The Tech*. They are written by the editorial board, which consists of the chairman, editor in chief, managing editor, executive editor, news editors, and opinion editors.

Dissents, marked as such and printed in a distinctive format, are the opinions of the signed members of the editorial board choosing to publish their disagreement with the editorial.

Columns and editorial cartoons are written by individuals and represent the opinion of the author, not necessarily that of the newspaper.

Letters to the editor are welcome. They must be typed, double-spaced and addressed to *The Tech*, P.O. Box 397029, Cambridge, Mass. 02139-7029, or by interdepartmental mail to Room W20-483. Electronic submissions in plain text format may be mailed to letters@the-tech.mit.edu. All submissions are due by 4:30 p.m. two days before the date of publication.

Letters and cartoons must bear the author’s signatures, addresses, and phone numbers. Unsigned letters will not be accepted. No letter or cartoon will be printed anonymously without the express prior approval of *The Tech*. *The Tech* reserves the right to edit or condense letters; shorter letters will be given higher priority. Once submitted, all letters become property of *The Tech*, and will not be returned. We regret we cannot publish all of the letters we receive.

To Reach Us

The Tech’s telephone number is (617) 253-1541. Electronic mail is the easiest way to reach any member of our staff. Mail to specific departments may be sent to the following addresses on the Internet: ads@the-tech.mit.edu, news@the-tech.mit.edu, sports@the-tech.mit.edu, arts@the-tech.mit.edu, photo@the-tech.mit.edu, circ@the-tech.mit.edu (circulation department). For other matters, send mail to general@the-tech.mit.edu, and it will be directed to the appropriate person.



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Freshman Class Should Respect Professors, Colleagues

Guest Column by Phillip D. Sarin '99

Respect for learning and a love of knowledge are among the factors which convinced the members of the Class of 1999 to attend MIT. Indeed, in my first three weeks at the Institute, I have met scores of people who have striven for excellence throughout their lives. I have encountered several whose passion and energy not only shine in the classroom, but also drive them athletically, socially, politically, culturally, and in many other ways. However, in this world-renowned place of dedication and learning, I have noticed a disturbing and destructive attitude in some members of my class.

I am utterly disappointed with the manner in which some freshmen behave in lectures. In some classes, I have noticed unruly, disruptive, and downright disrespectful behavior. I have heard freshmen mocking professors. Many noisily and cynically clap when a professor makes a mistake. Some throw paper airplanes while the lecturer has his back turned, and others try to impress the crowd of freshmen by pretending to start a "wave." With two minutes remaining in the class, the noise of freshmen filing away papers and snapping their binders open and shut overwhelms the lecture hall while the professor writes a few final but important equations on the blackboard. I have heard some disgusted students remark, "This is no different from high school," and even, "How did some of these people get into MIT?"

This disorderly conduct, which only a small percentage of freshmen have consistently exhibited, is extremely rude, selfish, and arrogant. For one, disruptions in class impede the ability of those who are concentrating on the lecture to understand the material presented. On a far more serious level, however, the disrespect of professors — indeed, of teachers at any level — is morally inexcusable. While MIT's freshmen have already made some impressive accomplishments in high school, none of us would be here without the guidance of our teachers. Every freshman who aspires to be successful and respected in his chosen field should, in turn, respect those men and women who have already distinguished themselves as leaders in their fields and, furthermore, who believe in the value and virtue

of educating others.

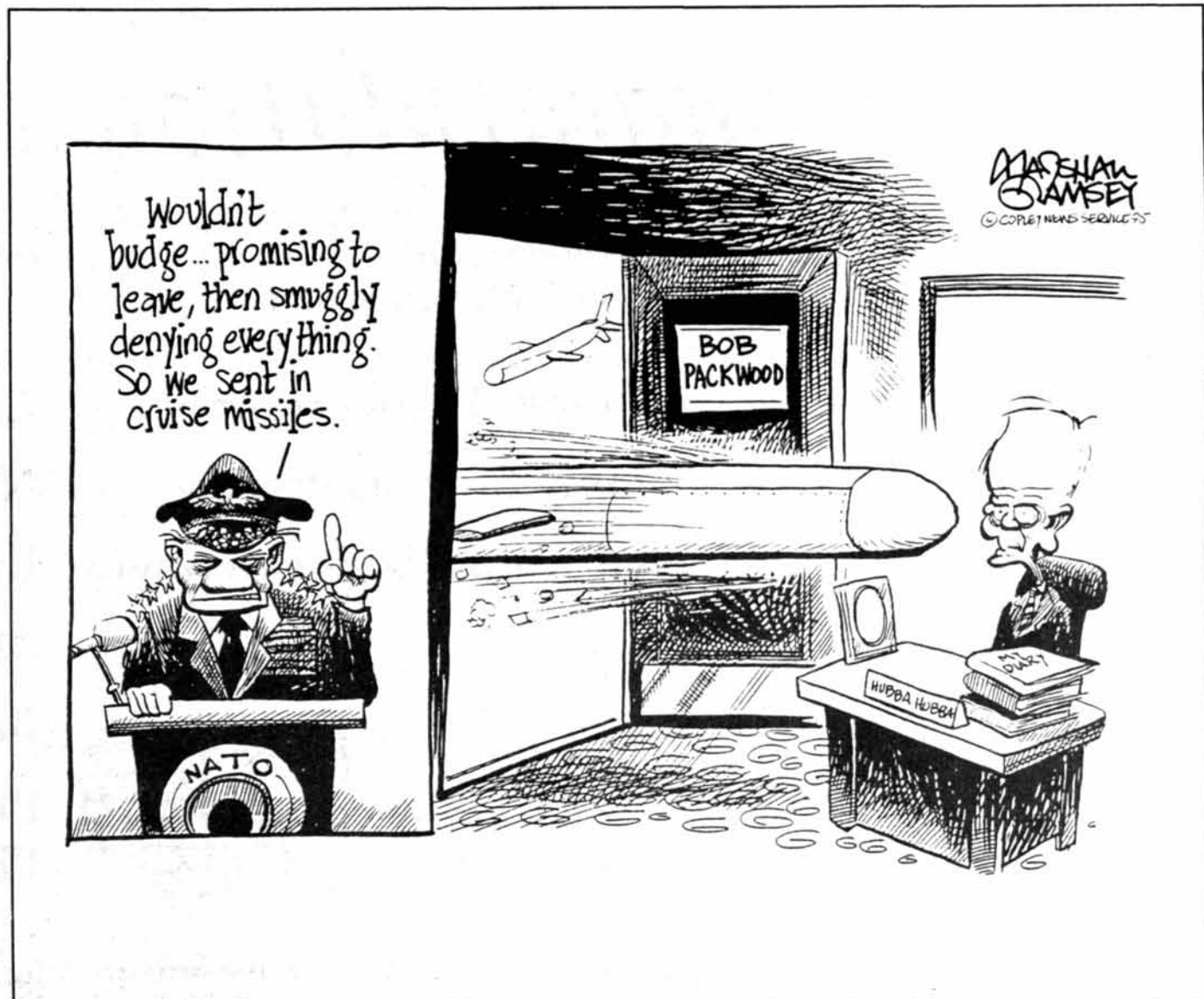
I encourage all members of our class to be humble. While some of us might, one day, do great things, we have accomplished nothing earth-shattering in our first three weeks at the Institute. We should understand and practice respect towards our teachers and our fellow classmates. I urge our future class officers,

whoever they will be, to stress the importance of respecting the educational process and to set positive examples in class.

Finally, I hope the vast majority of our class will be patient and persevere as they have done all through their lives.

Those who cynically deride professors and impede the learning of their classmates should

change their ways. MIT is founded on the values of scholarship and dedication. My class should uphold those values. I therefore demand that those who disrespect the value and sanctity of learning reform, or leave MIT. Those who exhibit such a despicable attitude hardly deserve the privilege of membership in the Class of 1999.



Promoting Leadership Should Begin with Administration

Hove, from Page 4

apt to fear rather than encourage student leadership. Last year's flame-fests over East Campus and Senior House and intermediate grades, not to mention less recent spats over the future of Aramark and mandatory meal programs, demonstrate that student involvement — and leadership in particular — are viewed as more of a hindrance than an aid to

decision-making.

During these student-administration feuds, students government organs, student groups, this newspaper, and student leaders in general have insisted that the decision-making process begin and end with all concerned community groups. The fact remains that key administrators are loath to admit that they represent only one competing interest on this campus. Trying to account for the opinions of

faculty and students after the committees have met and the reports have been written is not sufficient.

If MIT really wants to foster leadership, it could start with the re-engineering of student services. Director of Housing and Food Services Lawrence E. Maguire is mistaken in thinking of students as customers. "Customers" are disorganized masses who communicate through comment cards, complaints, or

market research. Customers don't have leaders; constituents do.

It's time the MIT administration supported leadership among students by beginning the planning and decision-making process with the community as a whole. The prestige and autonomy of administrators may well suffer. But the gains to the quality of an MIT education could be immeasurable.

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4-163

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SENIORS! SENIORS!

Congratulations!!!

We have made it this far and we will soon be departing MIT. But before we leave, we must have a blast! Meet your new class officers who will have a splendid time serving YOU to make this your most memorable year at MIT!

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Please contact us personally or at <officers> if you have any questions or concerns.

UPCOMING EVENTS...

This Thursday! SEPTEMBER 21 AT 7:30 PM - LOBDELL BALCONY

ORGANIZATIONAL MEETING/ PIZZA STUDY BREAK

Find out how you can get involved in planning the Career Week, Senior Ball, Senior Week, Publicity committee, or anything you think of! Also, get stuffed on pizza...

Next Friday! SEPTEMBER 29 AT 8-11 PM- PIER VII

THE BOAT CRUISE (for real!)

Win door prizes including SENIOR BALL tickets, cozy sweatshirts, and more! Buy your \$10 tickets in the Stud. Ctr. between 11-2 or email us at officers@mit.edu. Features: Triple Decker Boat, DJ USA, Cash Bar w/ proper ID (subsidized!). Hurry, the first 96 people get free teeshirts....

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- October 12- Interviewing Skills Workshop. Learn the tricks of the trade & learn career fair etiquette.
- October 13- CAREER FAIR! CAREER FAIR!
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THE ARTS

Campus Picks

Accessible galleries of the Institute, gay fiction reading

THE IMAGE OF BOSTON
Compton Gallery (10-150).

ONGOING EXHIBITS
Hart Nautical Gallery (Building 5).

STUDENT LOAN ART EXHIBITION
List Visual Arts Center.

ALL THE WAYS HOME READING
MIT Humanities Library: Thursday, 4:30 p.m.

By Craig Chang
ASSOCIATE ARTS EDITOR

• Around the many corners of the Institute, numerous mini-galleries remain nearly undiscovered. Displayed for several lonely months, these collections serve guided tourists more than students, who repeatedly walk by for the instant of a glance.

Off Lobby 10 in the Infinite Corridor, the Compton Gallery will this Thursday open an exhibition titled "The Image of Boston: Perception and Change in the Modern City." Photographs by Nishan Bichajian and Peter Vanderwarker frame forty years of change in Boston. Side by side, Bichajian's photos from the 1950s and those of Vanderwarker from this decade reveal sometimes astonishing transformations, accentuating the dynamic nature of urban life.

Together with a study by Gyorgy Kepes and Kevin Lynch, the older photos have actually contributed much to our understanding of how city dwellers perceive their urban habitat.

Visitors will recognize current versions of such popular areas as Back Bay, Copley Place, and Washington Street, to name a few. The photos stimulate the perception of evolutionary layers beneath even the most familiar landmarks. Images from decades

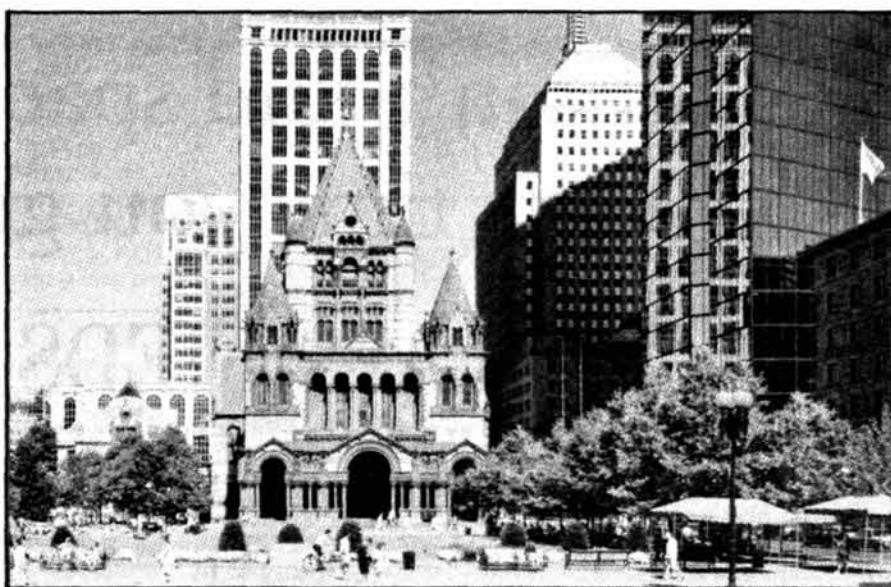
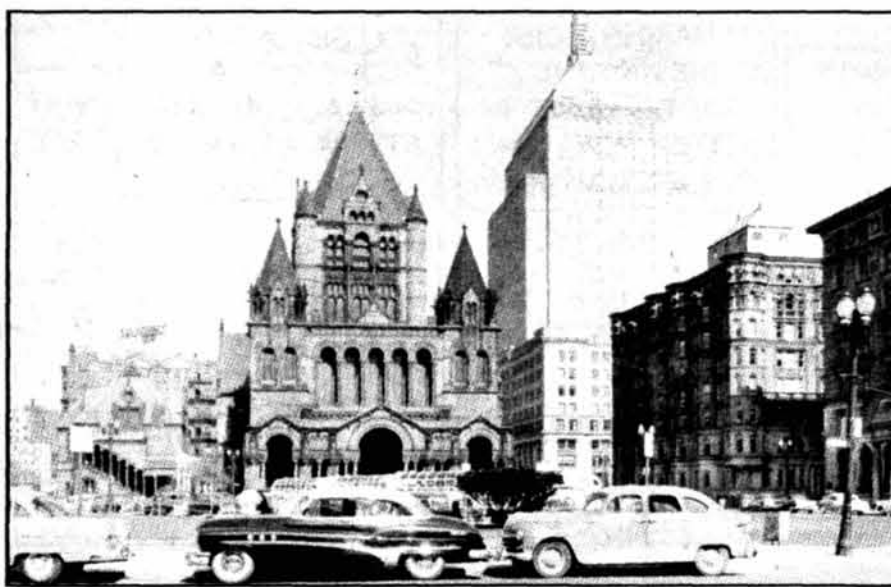
past suffuse even newcomers with a curious familiarity, while long-time residents can revisit intimate shadows from their youth.

Another veteran of the ignored corridor exhibits is the Hart Nautical Gallery. A popular stopping point for tour groups, the exhibit continues to feature MIT's role in the shipbuilding of World War II. Also included is an interesting look at how technology bridged the span of the Atlantic Ocean.

If anyone has ever imagined in his or her lowest moments to walk away with a museum piece, look no farther than the List Visual Center's Annual Student Loan Art Exhibition. Student may enter a lottery to borrow from MIT's permanent collection of contemporary prints and photographs when the show closes on Wednesday. The lottery will be held the same day; call 253-4680 for details. Among the works are some by Berenice Abbott, Alexander Calder, Jasper Johns, and Andy Warhol.

• Four local authors will read selections from the new book *All the Ways Home* at the MIT Humanities Library this Thursday at 4:30 p.m. Published by the New Victoria Publishers, this ground-breaking collection of short fiction explores the usual and unusual pleasures and pitfalls of parenting and families through the unique lens of the lesbian and gay communities. *All the Ways Home* was recently nominated for the 1995 American Library Association Lesbian-Bisexual-Gay Fiction Award.

Join authors Judith Stein, Lynne Levine, Scott Campbell, and Jo Schneiderman in the Humanities Reading Room, 14S-200. Call 253-5683 for more information. Reception with light refreshments will follow the reading.



Copley Square, 1955 (top) and 1995 (bottom) and other photos by Nishan Bichajian and Peter Vanderwarker will show in the Compton Gallery, 10-150, beginning Thursday.

**Tu
t 8**

starting October 10
watch for details

mit medical

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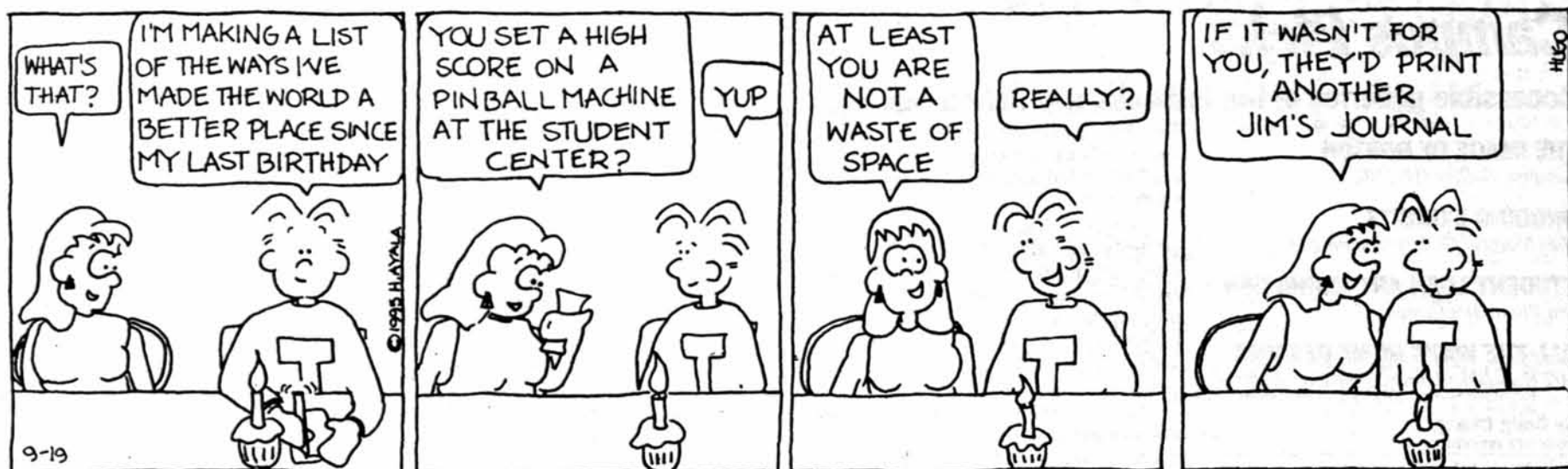
Welcome Reception

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The Lutheran-Episcopal Ministry at MIT
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Mondays at 12 Noon ~ ~ ~ ~ ~ Services are held in the MIT Chapel
<http://web.mit.edu/lem/www/home.html>

Off Course

By H. Ayala



Still can't find space for all your stuff?
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Call 258-TECH from 3-5 p.m., Sunday through Friday for more information.



Graduate Student Council

Parking Meeting: 5:30 pm Wednesday, Sept. 20 in 50-222
 Meet with Housing and Administration Officials Linda Patton, Judy Brennan, Lydia Snover, and Steve Immerman to discuss the new



\$300 fee for residential parking.



Is this fair to grad students? Voice your opinion!

Next meetings:

HCA (housing and community affairs)

Sept. 19, 5:30

GFL (grad family living)

Sept. 20, 3:00

Activities

Sept. 21, 5:30

Orientation follow up

Sept. 26, 5:30

General

Oct. 4, 5:30

The **GFL** (committee on **Graduate Family Living**) is having its first coffee hour! All grad students and/or spouses/partners are invited. This committee will address issues concerning all types of MIT families with or without children.

For more info., call Maria at 253-2195.

The **GSC grocery shuttle** is again running on Saturday mornings. The schedule will be printed in Friday's Tech.

The shuttle will go to the Mt. Auburn St. Star Market (which is larger and closer than its previous destination).



Also, look for posters at your residence/dorm/living group for more details and times.

These **Institute Committees** have openings for grad student representatives:

- Committee on Biohazards
- Commencement Committee
- Community Service Fund Board
- IAP Policy Committee
- International Research and Education
- Medical Consumers Advisory Board
- Committee on Radiation Protection
- Committee on Toxic Chemicals
- Committee on Humans as Experimental Subjects
- Women's Advisory Board
- Teachers Resource Network Advisory Council
- Student Medical Advisory Board

Descriptions may be found in Techinfo under publications. Applications are available in 50-222 and are due by Sept. 22. Direct all questions to gsc-vice-president@mit.edu.

All Graduate Students are invited to all our meetings. Most are held at 5:30pm in 50-222 and dinner is served.

Stay informed about all our events! Check out our web page <http://www.mit.edu:8001/activities/gsc/gsc.html>

Add yourself to our mailing list by sending email to gsc-request@mit

Questions, comments, ideas? Give us a call at 3-2195 or send email to gsc-admin@mit

Renovations Continue at Senior House as First Phase Finished

By Dan McGuire

The first phase of the \$12 million renovations to Senior House ended this summer with the construction of an elevator shaft and removal of asbestos.

These initial renovations are part of a joint plan created by residents and Ondras Associates Architects to bring the building's systems up to code and also make the dormitory handicapped-accessible.

The renovations will also include replacing the building's aging heating, electrical, and ventilation systems, restructuring some of the rooms, installing an elevator, and changing the location of the front desk.

"We're taking the oldest dorm on campus and renovating the interior," said House Master Henry Jenkins. By next summer, it will become "a state of the art dorm," he said.

The final architectural plans for the renovation were drawn up after a series of meetings last spring between the students and the architectural firm, headed up by Martha E. Ondras '74.

The primary change over the summer involved removing the asbestos in the building's floor tiles and basement and replacing it with carpet. The elevator will be fitted into the new shaft next summer.

"The summer was hectic," said House President Samuel L. Johnson '96. "The house was in disarray."

Construction ended before the school year began so Senior House residents could move back into their rooms. The construction "doesn't really alter the state of life right now," Jenkins said.

Dividing walls to disappear

The bulk of the renovation will take place next summer, as the walls that currently divide the L-shaped house into six separate entries are replaced by corridors on each floor connecting the entries.

While the updates to the building's services are welcome, many residents are apprehensive about the replacement of the dividing walls.

"It's going to make the house like East Campus... deviating it from what it used to be like," said Pei-Yi Kim '98, a Senior House resident. The corridors "will make

entries names more than places."

"We might lose a lot of our murals" when the walls that hold them are torn down to make space for the hallway, said Neala Rafizadeh '98, another resident.

"People live here not because of the building but because of the people," said this year's rush chair, Christopher H. Barron '96.

Nevertheless, "renovations are necessary. It is an old building [and] eventually an old building will fall apart without renovation," Barron said.

"People are willing to trade off some of the personality of the house" in exchange for more comfortable rooms, he said.

The new building will in fact attempt to maintain some of that personality. Jenkins said that the redesigned house will have a "wandering, meandering feel to it."

There will be a "stronger sense of community through the rearrangement of living spaces," Jenkins said. "A sense of tradition is tremendously important to Senior House," he said. "We want to build for tomorrow while maintaining our current spirit."

POLICE LOG

The following incidents were reported to the Campus Police between Sept. 9 and 14:

Sept. 9: Westgate lot, tires slashed; Next House, wallet stolen, \$125; Bldg. 50, pocketbook and contents stolen, \$120.

Sept 10: Bexley Hall, 1) breaking and entering, 2) portable radio stolen, \$190; Baker House, 1) Tracey Johnson, of 27 Worcester St., Boston, arrested for breaking and entering and other related charges, 2) larceny of credit cards and cash, \$80; Ashdown House, bicycle stolen from outside of room, \$150; Burton-Conner House, floor lamp stolen, \$40.

Sept 11: 33 Massachusetts Ave., bicycle stolen from bicycle rack, \$300; 77 Massachusetts Ave., Lloyd W. Ravlin, of 85 Chandler St., Boston, arrested for trespassing; Alumni Pool, bicycle stolen from bicycle rack, \$100; Bldg. 1, harassment; MacGregor House, annoying phone calls.

Sept 12: Delta Psi, breaking and entering, \$25 stolen; Student Center, 1) Michael Rosenthal, of 15 Harrison St., Newton, arrested for trespassing 2) bicycle stolen, \$150; Bldg. E52, bicycle stolen, \$150; Bldg. NW12, wallet stolen, \$100; Westgate, mattress and bed frame stolen, \$800; Bldg. E51, CD player, \$126; Johnson Athletic Center, bicycle stolen, \$300.

Sept 13: Student Center, computer mouse stolen, \$75; Bldg. NE43, backpack stolen, \$150; Bldg. 2, annoying mail; Amherst Alley, suspicious persons; Rockwell Cage basketball courts, wallet stolen, \$50.

Sept 14: Bldg. E52/3 bicycle rack, 1) bicycle stolen, \$500; 2) bicycle and accessories stolen, \$863; Bldg. 12 computer stolen, \$1,950; West Annex lot, attempted larceny of a BMW.

Sophomores Will Evaluate Freshman Year on Survey

Survey, from Page 1

analyzing survey data will not have access to the MIT ID number.

Survey importance stressed

"The importance of having good data cannot be underestimated; in the past, anecdotal information often sufficed when innovations were considered," McGovern said. "This is an opportunity for students telling about their own experiences to directly affect the conclusions of others."

"Faculty and administrators find surveys to be a useful way to learn about student reactions to the MIT experience, since it gives them a perspective

that is far broader than their own individual experiences with students," Lipson said.

As an enticement for filling out the survey, the Registrar's Office will randomly select 15 code numbers, and each corresponding student will receive a \$10 gift certificate to Newbury Comics.

The ESWG is sponsored by the Office of the Dean for Undergraduate Education and Student Affairs, and is composed of administrators from various offices with an interest in educational research. Many survey topics came from faculty members who teach freshman subjects.

The surveys can be returned via Interdepartmental Mail or deposited in designated boxes in dormitories.

Good Voter Turnout Expected in Freshman Class Council Elections

Elections, from Page 1

The actual campaigning period is only about a week, starting last Saturday. Candidates can spend only \$250 on their campaigns.

Viswanathan hopes for a 35 to 40 percent voter turnout, about the same as the general elections. Electronic balloting and the long period of time for voting will contribute to a good voter turnout, he added.

The students running for president are: Adele C. Boone '99, Hanching (Tony) Chao '99, Xochitl V. Cruz-Gonzalez '99, Aditya P. Damle '99, Misha Dewan '99, Michael B. Fitzgerald '99, C. Kareem Howard '99, Shuja U. Keen '99, Jin S. Kim '99, and Hannah

Meehan '99, and Karl K. Richter '99.

The students running for vice president are: John N. Dukellis '99, Eno B. Essien '99, Anna P. Orenstein-Cardona '99, Susan E. Rosenthal '99, and Pooja Shukla '99.

L. Fernando Cardenas '99 and Sabina W. Ma '99 are vying for treasurer. Nina S. Ma '99 is running

uncontested for secretary.

The team of Athena L. Shum '99 and Shayna T. Smith '99 is competing against Andrew R. Bankert '99 and Katharine M. Spayde '99 for social chair.

The team of Orli G. Bahcall '99 and Alicia Mendez '99 is running uncontested for publicity chair.

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Harvard, MIT Strike Library Deal; Undergraduates Excluded

By Angela Liao
STAFF REPORTER

Faculty, research staff, and graduate students from MIT and Harvard University now have free limited access to both universities' libraries as of the beginning of the month.

Undergraduates from MIT and Harvard are not entitled to the new exchange borrowing privileges.

"We are very excited about this agreement," said David S. Ferriero, the co-acting director of the MIT Libraries and associate director for public services for the Libraries. The Institute has been working toward having such an exchange for the past 130 years and has been seriously negotiating for an agreement for the last 20 years, he said.

"Harvard hasn't been interested, but now they recognized that both sides have something to offer to each other," Ferriero said.

Qualified members of the MIT community must go to an MIT Libraries reference desk for approval for privileges at Harvard libraries. Once approved, a student will receive a Harvard borrowing card. Literature describing the details of the exchange process is available at the Hayden Library's circulation desk.

The borrowing privileges extend to Harvard's 12 undergraduate libraries and MIT's 12 libraries.

Cross-registered students are entitled to full privileges at Harvard libraries.

Undergraduates exempt

Undergraduate students are excluded from this exchange program. "That's the way Harvard wants it," Ferriero said.

Ferriero said that MIT might work towards setting up an undergraduate exchange in the future.

"We feel that each institute adequately supports its own undergraduate curriculum," said Barbara Mitchell, head of access services at Harvard's Widener Library. "Our undergraduate collection was designed with our undergraduate students in mind, and we can not handle additional audience. Our services are restricted," Mitchell added.

MIT undergraduates can use the Harvard collection only if they present a letter from an MIT librarian stating that the specific books required are unavailable at MIT.

The current exchange program is up for evaluation at the end of its first year.

Get ready for some tough choices.

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PRIME TIME			
	8 p.m.	8:30 p.m.	9 p.m. 9:30 p.m.
2 PBS	Lawns & Gardens With Jerry Baker		Dead Ahead: The Grateful Dead in Concert
4 CBS	Rescue 911 9558 (M)		Movie: "Love, Honor & Obey: The Last Mafia Kingpin" 82455
5 ABC	Full House (R)	Roseanne (R)	Home Improve. Coach (R)
7 NBC	Wings 5287 (M)	NewsRadio (R)	Frasier (R) J. Larroquette
25 FOX	Movie: "Alien 3" 82455		Alondra 86271
27	La Duena 73787		
38 UPN	Live Shot: Day One/Another Day, Another Story 91523		Mystery! (Part 2 of 2) 6231078
44 PBS	Mystery! (Part 1 of 2) 24455		
56 WB	Movie: "Prime Risk" 156252		Consider This ECU/ Gail Harris
68	Adler On-Line 4426829		Cracker: To Be a Somebody 112875
A & E	Biography: Clark Gable 797962		
AMC	Movie: "The Inn of the Sixth Happiness" 870829		
BET	Roc 708504	Comicview	Video Soul 706271
BRAVO	Movie: "The Wanderers" 161184		Larry King Live 333788
CNN	PrimeNews	Inside Politics	Television and the Presidency 162813
DISNEY	Movie Cont'd	Basil/ Noise	How the West Was Lost 895558
DSC	Terra X 721894	Treasure Hunter	Bowling 523829
ESPN	Pro Beach Volleyball 162252		Rescue 911 879165
FAMILY	Paradise: The Coward 962829		
HBO	Movie: "The Tuskegee Airmen" 175726		
LIFE	Unsolved Mysteries 862875		Movie: "The Godfather Part II" 82455
MAX	Movie: "Stranger by Night" 82455		
MC	Movie: "Tomb Raider" 82455		
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Ford CEO Addresses Overflow Crowd; Inaugurates Talk Series

By Christopher Falling
ASSOCIATE NEWS EDITOR

On Friday, Ford Motor Company Chairman and CEO Alex Trotman spoke to an overflowing crowd of 500 at the inaugural lecture of the Industry Leaders in Technology and Management seminar series.

The School of Engineering and Sloan School of Management are sponsoring the series in conjunction with the Center for Technology, Policy and Industrial Development. The series will bring to MIT leading CEOs who have distinguished themselves in endeavors involving technology and management.

The lecture was held in Bartos Theater, which has a seating capacity of 200 people. While there was an overflow room set up with 230 more chairs, it was quickly filled to standing room only.

"One of my measures of success for this series was that we would fill the hall," said Program Manager for CTPID Donna Carty.

"We are in the initial stages of planning for the next lecture in the series," Carty said. "There have been invitations sent to various CEOs and we should know by the end of the week who the next speaker will be, but I don't want to set any expectations."

A larger facility, such as Kresge Auditorium, might be used for the next lecture, she said.

Trotman focuses on the future

Trotman focused on increasing competition from a global market where traditional trade barriers are being destroyed. New business opportunities will arise from this "borderless world" as well as a "dogfight" between companies aspiring to survive and thrive.

Currently 20 percent of the world's population accounts for 92 percent of new car purchases, Trotman said. "As the Asian and South American economies open and grow, [Ford] believes that its potential mar-

ket will expand dramatically."

"The successful competitors for the 21st century will be lean, fast-moving organizations with few layers of management and extremely low coefficients of bureaucratic drag," Trotman said. "Large corporations will leverage resources from around the world to create economies of scale and use of the best practices."

During a question and answer session that followed the speech Trotman addressed questions ranging from Ford's strategies to MIT's role in Ford's restructuring.

"MIT is a supplier, and I hope to work closer with MIT to become more competitive, to increase productivity, and innovation," Trotman said.

"I am hoping for a more desirable relationship between governments and wealth-creating industries in the next century," Trotman said, adding that a strong industrial base is vital to a strong economy.

"There were times I was ready to kill him. Twin brothers are like that—always competing, trying to prove something. Like when he took Kelly Applegate away from me our senior year. I swore I'd never speak to him again. But when Jeff wrecked his car and had to have blood, I was

scared. I thought I'd never see him alive again. But thank God the blood was there. Somebody somewhere already gave.

We never even knew who did it,

but whoever it was will always be a hero to me. And to everyone else in my family. It's funny to think that someone who didn't even know my brother, and never will, could save his life simply by giving blood. But it really is that simple. And it really is that important. That's why I started donating blood. 'Cause who knows? Maybe someday I'll be somebody's hero, too."



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by Jim

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2-13



But it was only for a second.

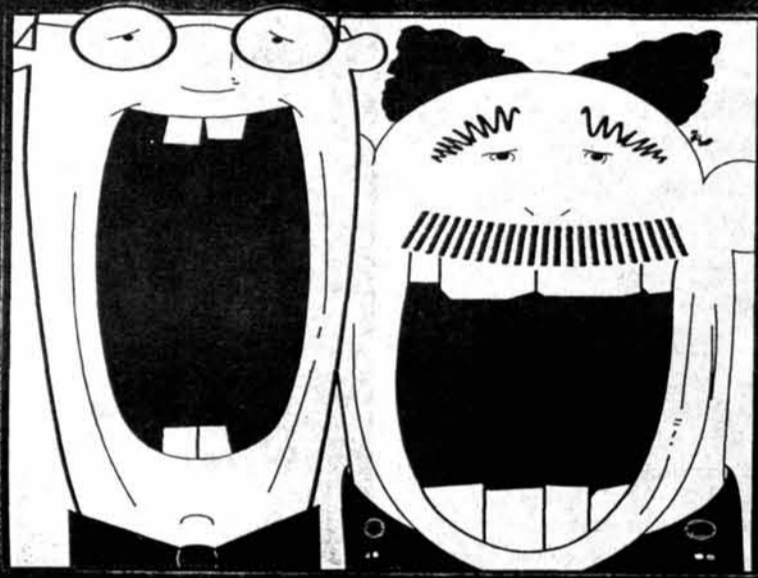


Once I realized I knew how to do it, I knew it was really easy.



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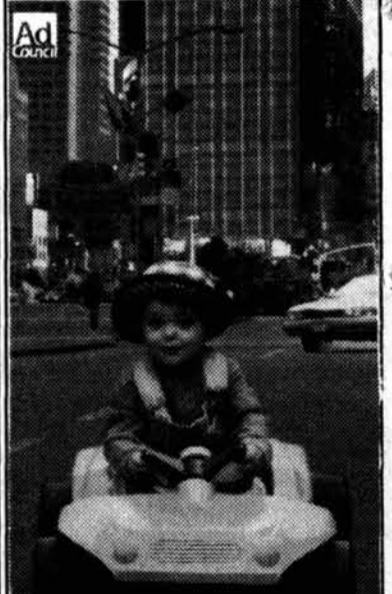
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ROTC Scholarships, DoD Funding Could be in Danger

ROTC, from Page 1

the Department of Defense policy around the country, Vandiver said. "Much of the MIT work has been behind the scenes in letters from the president and provost to members of Congress" and to the DoD, he said.

"The positive element of the Clinton policy is that the emphasis has been placed on personnel performance and behavior, not sexual orientation," Wrighton said. "But the Clinton administration failed to fully satisfy those of us concerned with the policy of the DoD."

The courts might finally resolve the issue, Wrighton said. But "that process is one which is sluggish."

"The benefits [of ROTC] are considerable, and I would favor sustaining efforts to change DoD policy while preserving the outstanding opportunities for our students."

"At the present time there are some important test cases in the courts," Vandiver said. "I think we

should take no action with respect to our own ROTC programs until the courts have acted."

ROTC funding, emotions at stake

Considerations of the value ROTC has in general, as well as the question of ROTC scholarship funding for students currently in the program, will complicate the eventual decision, Gallop said.

"This is a very emotional issue," she said. "There is a very strong sentiment that ROTC has a lot of value." MIT boasts the country's oldest Army ROTC unit, established in 1917, and many people would be upset to see it go, she said.

While Wrighton said that "there is no relationship between ROTC and DoD research funding," scholarship funds for ROTC students could be jeopardized depending on the decision whether or not to keep the program.

The Solomon Amendment, proposed in Congress earlier this year by Rep. Gerald Solomon (R-New

York), would have authorized cutting federal funding to universities which eliminated ROTC programs. The amendment failed in Congress but might have threatened MIT's research funding had it passed. About 20 percent of MIT funding comes from the DoD, according to the Office of Sponsored Programs.

Gallop said that MIT's final decision about whether to keep or jettison the ROTC program will not be affected by research funding considerations.

Task force to advise Vest

At the October faculty meeting, Chair of the Faculty Lawrence S. Bacow and President Charles M. Vest will likely appoint a task force slated to begin work when the working group completes its five year term at the end of the month, Bacow said.

The task force will review the work of the working group and do its own research about ROTC, Gallop said. It will make recommenda-

tions to Vest about what action MIT should take with regard to the ROTC program, probably in the spring.

At present, it is unclear if the working group will issue a report to the task force, Gallop said. But the group will communicate its findings to the task force in some way, she said.

Faculty may vote this spring

The faculty could vote on a ROTC resolution this spring, Gallop said.

"It is always very difficult to predict how the faculty will respond on any given question," Bacow said. But the "faculty debate will be substantially influenced by the report of this committee."

"Many faculty were reluctant to take action that would jeopardize the capacity of our ROTC students to finance their education," Bacow said. "I think most faculty appreciate the importance of this support."

But "at the same time, the facul-

ty also expressed strong support for our policy of non-discrimination," he said.

If MIT chooses to sever all ties with ROTC, the Class of 2002 will be the first class ineligible to participate in the program, and MIT will have to start giving notice of the change starting in 1996, Gallop said.

Harvard ceased ROTC support

Last February, Harvard University announced it would cease direct financial support of the ROTC program at the end of last year because the program's policy on homosexuals violates Harvard's non-discrimination policy.

Harvard used to pay MIT about \$130,000 each year to allow Harvard students to participate in the ROTC program at MIT.

Harvard's decision will have no impact on MIT's policy, Gallop said.

Tang Center Features State-of-the-Art Classrooms

Tang, from Page 1

accessible by students since the beginning of the fall term.

There are three tiered, 100-seat, horseshoe-shaped classrooms on the top floor, built to facilitate discussion-style teaching.

The new 300-seat auditorium, the lobby, and the lounge will be finished in one to two months.

Rooms include cutting-edge tools

Classrooms contain state-of-the-art audio/visual and technical equipment, including computer networking at all seats, Barks said. Projection equipment displays computer images on classroom screens, which can be simultaneously used with blackboards.

Sixteen small meeting rooms on the second floor are for students to use for group projects, Barks said.

"Most of the new rooms that I've entered have been a big improvement in terms of comfort, modern A/V facilities, and ability to handle larger classes and guest speakers well," said Gregory K. Scott G, a Sloan student.

The Tang Center is connected to Buildings E40, E52, and E53 by existing bridges and directly connected to E51.

All Tang Center facilities can be used by Sloan and other MIT students, and many special events will be held in the newly built auditorium, Barks said.

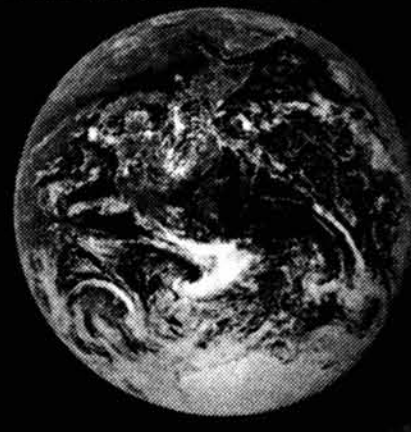
Further improvements are necessary, including an increase in dining space, but no plans have been specifically formulated, Barks said.

The center is named after Jack C. Tang '49, the son of Ping Yuan Tang '23. The third generation of the Tang family graduated from the Institute with Martin Tang '72.

A prominent business leader in Hong Kong, Tang is currently a member of the MIT Corporation Development Committee and the chairman of the MIT Club of Hong Kong.

In addition to donating money to support the Tang Hall graduate dormitory and the Tang Center, the Tang family has established one of the largest undergraduate scholarship funds at the Institute.

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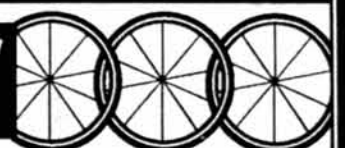
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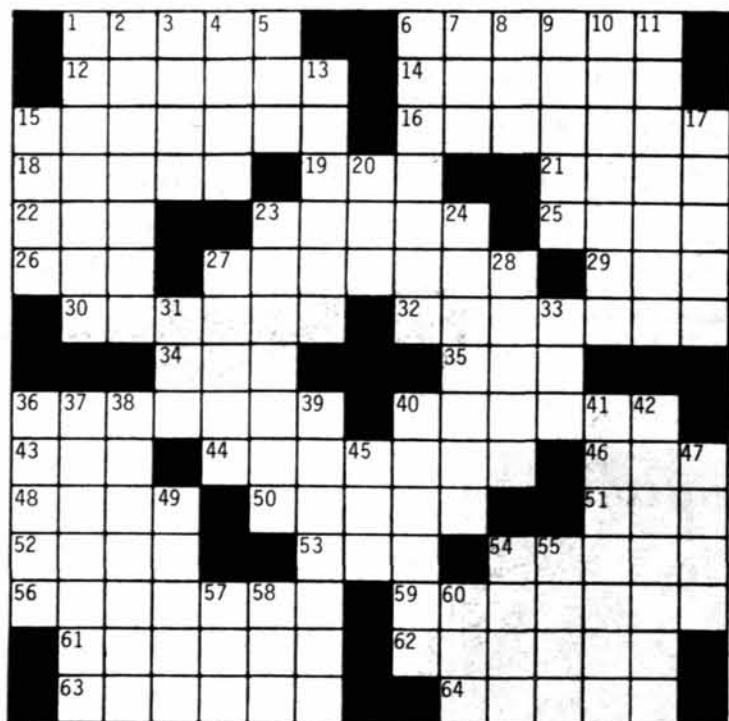
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By Steven D. Leung



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- 2 Cary Grant movie
- 3 Split
- 4 Seward's folly (abbr.)
- 5 Roman 1051
- 6 Guard units
- 7 Exist
- 8 Frivolous
- 9 Pay for
- 10 College in Indiana
- 11 Act
- 13 Artificial channel
- 15 Defrost
- 17 out (defeated)
- 20 Khan
- 23 Soft drink manufacturer
- 24 Restraining lines
- 27 Songbirds
- 28 Human beings
- 31 To give: Sp.
- 33 Path (abbr.)
- 36 Hits
- 37 Plundered
- 38 Marine mollusk
- 39 Passed away, as time
- 40 Certain automobiles
- 41 Acknowledge defeat
- 42 College major
- 45 Golf ball's position
- 47 Beauty mark
- 49 change
- 54 Veni, vidi, _____
- 55 Item for Wolfgang Puck
- 57 Postage stamp ingredient
- 58 Sooner than
- 60 World War I group

PUZZLE SOLUTIONS FROM LAST ISSUE



Jim's Journal

by Jim

I saw Tony and Jill again Today.

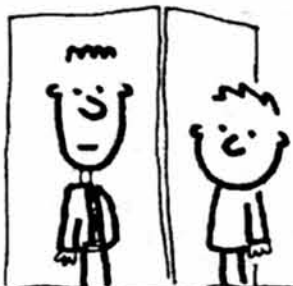


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2-14

They both said hi to me as I passed them.



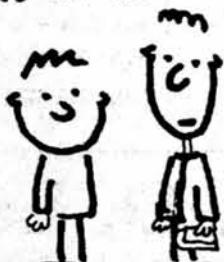
Later in the day Tony stopped by.



"Jim," he said, "you ever know somebody who did little things that just bugged you?"



I saw Tony Today. He had just come back from picking up his mail.



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I asked him where Jill was.



2-15

"You don't wanna know," he said.



He flipped through his mail to see what he got.



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SPORTS

Football Loses 20-6 Heartbreaker to Assumption

By Todd Chamoy

The MIT football team lost a heartbreaker Saturday afternoon to the Assumption College Greyhounds, 20-6. The game was close until halfway through the fourth quarter when the Greyhounds broke the game open with two quick scores.

Assumption College's first score came early in the first quarter on an 88-yard touchdown pass off a fake reverse from quarterback Mike Mullen to running back Jamie Merloni, who ended up being the star of the game for the Greyhounds, log-

ging 153 total yards on offense and two touchdowns. The pass was the longest play in Eastern Collegiate Football Conference history, giving MIT a dubious place in the record books. Defensive lineman Kevin J. Ferrigno '96 blocked the extra point attempt, resulting in a 6-0 lead for Assumption.

The Beavers came back late in the half after recovering a Greyhound fumble with three minutes left on the Assumption 30-yard line. On first down, quarterback Scott J. Vollrath '97, noting an obvious blitz coming from the Greyhound defense, dumped a pass over the

middle to tight end Troy A. Gayeski '97. Gayeski took it 17 yards to the Assumption 13 and a Beaver first down.

On the next play, Vollrath rolled right and scrambled for a nine yard gain, giving MIT second and one on the Assumption 4-yard line. After three short runs and a first down, Vollrath cruised into the end zone untouched with 34 seconds left in the half for the Beaver's only score of the afternoon. Kicker Ken Mills '97 missed the extra point attempt, leaving the game tied 6-6.

The third quarter yielded little offense, and the two teams entered

the fourth still tied at 6.

The next score came in the middle of the fourth, when Assumption capped a 6-play, 68-yard drive with an 11-yard touchdown run by Jamie Merloni, his second of the day. Running back Dan Matthews carried the ball in for a two-point conversion to put the Greyhounds up 14-6.

Soon afterwards, Vollrath had a pass intercepted on the Assumption 30-yard line on a potential score-tying drive. The interception seemed to shatter the MIT players' spirits, as Assumption easily drove 70 yards down the field for another score, this time a 3-yard plunge by

running back Jeremy Bernard. The extra point attempt was blocked again, resulting in an Assumption 20-6 lead, which is how the game ended.

The top performer for the Beavers was clearly Vollrath, who amassed 124 yards passing and netted 62 yards on the ground, including a touchdown run. He also demonstrated his All-Conference punting form as he punted six times for an average of 41.3 yards.

Next weekend, the Beavers will visit Curry College in their third conference matchup of the season.

Golf Team Beats Perennial Rival Merrimack, Loses by 1 to BU

By Thomas T. Kawamoto

TEAM MEMBER

The MIT golf team kicked off its fall season against perennial rival Merrimack College at the Crystal Springs Gold Course in Haverill, Mass. on Sept. 9.

The Merrimack players were frustrated early on by difficult conditions and never really got into a groove. MIT won the match by 38 strokes, 404-442.

Last Wednesday, the team surprisingly to Boston University, by one point.

Because of the summer-long drought, the fairways at Crystal were rock-hard and bare in some spots, causing tee balls to kick up a cloud of dust upon landing. The hard fairways made the course play shorter and narrower, since drives would roll farther and bounce off-line more readily. The greens were

very bumpy and slow. The bizarre downhill, dogleg-left fourth hole played to its full length, instead of using the slightly fairer alternate green.

Captain Thomas T. Kawamoto '96 led all scores with 41-33-74. However, the real story to this match was the career scoring by player-manager Morten Hoegh '98, who surprised everyone with 41-36-77. Second-year player Jonathon J. Grayson '97 killed the par-fives and finished with a personal best 83. Brian J. Schuler '96 and Young E. Kim '98 came in with a pair of 85s.

BU triumphs by single point

Last Wednesday, BU hosted MIT at their home course, Putterham Meadows in Brookline (par 71). The course was in good shape considering the drought, and the

only abnormal feature was the ninth hole playing as a shortened par-4 of only 250 yards.

Surprisingly, BU, which is not known for its golf team despite being in Division I, beat MIT by a single point, 417-416.

BU had several ponderously slow players in their lineup, which lengthened the march around Putterham to well over five hours. Kawamoto won medalist honors with a 40-36-76, with birdies on 16 and 18. Brian K. Kevitt '97 played a gritty back nine en route to a 45-39-84. Schuler also recovered from a dismal front side to shoot 44-40-84. Hoegh, playing alongside Schuler, shot 45-40-85. Kim, who had a mysterious lost ball on 15 and a missed tap-in on 18, shot 88, which counted toward the team score.

Women's Tennis Falls to Brandeis, Trounces Clark

By Carol Matsuzaki

TEAM MEMBER

The women's varsity tennis team lost their first match of the season to Brandeis University on Friday, 7-2, but slaughtered Clark University the next day, 9-0.

The team begins the season with a new head coach, Kathleen M. McNamara

In doubles play at Brandeis, first doubles team of Nora A. Humphrey '98 and Carol Matsuzaki '96 suffered a tough 8-4 loss. The second doubles team of Angela M. Mislowsky '99 and Seetha R. Ramnath '96 also lost, 8-4. The third team of Bharati Kommineni '97 and Lily J. Koo '97 was defeated 8-0.

MIT fared a little better in singles play as Matsuzaki won 6-4, 6-1 at the first singles spot and Mislowsky was also victorious in a 6-3, 6-1 victory at the third singles spot.

On the following day, however, the team totally annihilated Clark. All three doubles teams (Humphrey and Matsuzaki at first, Koo and Mislowsky at second, Colette A. Reiner '99 and Pardis C. Sabeti '97 at third) claimed dominant victories.

In singles play, all six MIT players (Matsuzaki, Koo, Mislowsky, Humphrey, Sarah V. Kringer '97, Susan S. Lin '98) did not lose a set.

Their next home match is tonight at 6 p.m. against Wheaton College.

Have you ever wanted to give a play-by-play description of a captivating tennis match? Or follow the ups and downs of a college football season? Or maybe you have some insight into America's favorite pastime that you want to share...

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